

# FINANCIAL TIMES

Monday May 5 1975

No. 26,658

JOHNSON



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Iardian Royal Exchange  
Insurance  
GENERAL  
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for  
Schmidt  
Whessoe  
A year ago, the  
surprised the  
halved interim  
£514,000, its share  
at 96p and the  
302. Last night, the  
tax lots of £700,000  
interim dividend  
price by 12p to  
closing at 33p  
ing shows losses  
interest charges  
have almost  
absorbed profit  
engineering and  
glamour of the  
clearly won the  
losses embrace  
understated  
and labour on  
the country's most populous  
State, computer firms have  
that the ruling Social Democratic  
and the Free Democratic will  
able to remain in power. Their  
also severe losses  
parties which also make up the  
Teesside and  
Bonn coalition. Government  
fought off a strong challenge  
from the Christian Democrats.  
The group's improved  
share of the vote is around 47  
strong for the  
largest single party, while again  
ex gratia payment failing to obtain an absolute  
to break even majority.  
In the Saarland, a dead-heat  
situation could emerge with the  
CDU and the SPD-FDP coalition  
each having 25 seats in Parliament.  
Up to now, the CDU has  
controlled the State on its own. The  
SPD and FDP claimed a majority  
of the votes, with the Liberals,  
not represented in Parliament  
last time, gaining about 7.4 per  
cent. Page 5

**Vietcong free  
General Minh**  
General Van Minh, who  
surrendered Saigon to the Communists, and other top Government officials were released and allowed to return to their families, reported the Vietnamese radio. Back Page. U.S. Congress is expected to waive immigration procedures for 120,000 Vietnamese refugees and provide money needed to assist them through with reservations. Page 5

**Benn 'joke' went sour: Walker**  
Mr. Peter Walker, former Trade Minister, called on Parliament's "force of moderation" to halt the progress of Mr. Anthony Wedgwood Benn. He week, Mr. Wedgwood Benn, implicitly criticised the Industry Secretary who, "like many dangerous politicians during their rise to power," had been treated as a joke. Page 4

**P.O. raid: two to face charges**  
A man and woman who were questioned in Wellington about a post office incident at Coalbrookdale, Shropshire, on Thursday, when a shotgun raider escaped empty-handed, in a car driven by a woman, are being charged to-day. Another man was being interviewed at the police station. See also

**Record month for Eurobonds**  
West Ham were given a civic reception at Newham Town Hall after a crowd of around 10,000 had cheered a 10-day visit to the city. Six children were taken to hospital but none was seriously injured. Match Report by Trevor Bailey, Page 4

**Cup heroes**  
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**Sheep in protest**  
A flock of sheep, gathered in a field, were stoning a one-day lightning strike to-day which will hit main roads and cause traffic delays. The group's plan to denounce the most picturesque block in the street. Westminster Church has not yet given planning permission.

**Briefly...**  
Mr. Lester Piggott was admitted to Newmarket Hospital with a broken pelvis after being thrown from a horse. Brian Barnes, the Scottish Ryder Cup player, won the French Open championship. Page 2

**Record month for Eurobonds**  
The Eurobond market had a record month in April. The volume of new issues was higher than in any previous month and the amount of new capital raised was equivalent to \$831m. in January. 1973. Page 22

**Companies**  
PEARL ASSURANCE annual report shows that the group was a net investor in equities during 1974 to the tune of £6m. Page 30

**Life shipping**  
Life Shipping reports an independent valuation of its fleet in January has produced a £20m. surplus over book value. Page 30

**Electrolux**  
Electrolux, the Swedish domestic appliance concern, increased its taxable profit before appropriations by 26.6 per cent. to Kr.65m. (648m.) despite losses of Kr.55m. (50m. (about £5m.)) due to exchange rate variations. The group is looking to further acquisitions for expansion. Page 27

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# The survival plan phenomenon

By C. GORDON TETHER

TRADITIONALLY, the British enthusiasm for holding gold has long been a pretty "intrinsic" form of wealth. The American Institute of Economic Research is a pretty sober organisation. Certainly, it caused the French to devote so much time and effort to getting gold hoards inside their mattresses. So the rush to buy imported gold coins, which led the Chancellor of the Exchequer to impose restrictions on such traffic in his Budget, is a development of considerable importance.

It shows that the new world phenomenon, the belief that the point has been reached at which it is becoming necessary to start making survival plans, has reached out to Britain.

In our case, the uncharac-

teristic interest in getting into gold appears to stem, at present, all the way from concern about the future arising from the con-

tinuing rapid fall in the purchasing power of paper currency.

For a long time, the British were inclined to take this in their stride. They told themselves that, although it was obviously destined to add a new complication to their lives, the process was not likely to gather such momentum that they would finally discover that all their savings had been wiped out — leaving them virtually without any kind of "liquid reserves" to face the future.

Now they are clearly not so sure that this nightmare will not turn into a reality. And they have evidently seen the accumulation of gold coins as one of the few practicable methods of protecting themselves against that lying within their reach.

## Social order

Anxieties arising from the rapid erosion of the values of paper money at the hands of inflation also constitute an important element in the "survival plans" syndrome in impelled into a Mark II version of the "Dark Ages" as the product of excessive pessimism. Surely, one might say, the most is the spread of the belief that there is a real danger of the world has ever produced should threatened world recession leading to a major breakdown of the social order — so much so that the time has come to consider drawing up overall plans for personal and family survival.

The vulnerability of the more politically unstable European countries to turmoil of this kind has been pointed up in recent months by the course of events in Italy and Portugal. What may come as a surprise to people in most of this country is that quite a number of close observers of the American scene are now publicly declaring that it would be left-wing extremists that prefer to leave things as they are.

## THE WEEK IN THE COURTS

# Sovereign immunity no longer absolute

By JUSTINIAN

THE COUNCIL of Europe opened the European Convention on State Immunity for Argentine Republic (and the "money" form which has long been a pretty sober organisation. Certainly, it caused the French to devote so much time and effort to getting gold hoards inside their mattresses. So the rush to buy imported gold coins, which led the Chancellor of the Exchequer to impose restrictions on such traffic in his Budget, is a development of considerable importance.

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sure that this nightmare will not turn into a reality. And

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The answer to this is that it

would have a good chance of

doing so if there were a will-

ness to try. Unhappily at the

moment, that will simply does

not exist. What those who

value our civilisation sufficiently

to be prepared to fight for it

must do therefore, is to sing

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# Businessman's Diary

## U.K. TRADE FAIRS AND EXHIBITIONS

Date	Title
To-day	National Meat Trades Fair (cl. May 7)
To-day	Welsh Toy Show (cl. May 7)
To-day	Intl. Automatic Vending Exhibition (cl. May 8)
May 6-7	Fabrics from France Exhibition
May 6-8	Leather Expo.
May 6-8	Israel Fabric Exhibition
May 6-9	Midlands Engineering Exhibition
May 6-9	Insulation '75 Exhibition
May 10-17	Buxton Antiques Fair
May 12-16	U.S. Telecommunications Systems
May 13-16	London Electronic Component Show
May 13-18	Audio Visual at Work Exhibition
May 18-21	Leicester Motor Show
May 18-21	Display and Shop Equipment Exhibition
May 18-22	Scottish Materials Handling Exhibition
May 20-22	British Toy Fair
May 20-23	Fabrics for Spring '76
May 20-23	Intl. Conf. Tobacco and Newsagency Exbn.
June 2-6	National Printing Machinery Exbn.

Venue
Exba. Centre, Harrogate
Cardiff Centr. Hotel
Olympia
Europa Hotel, W.1
Earls Court
Holiday Inn Hotel, W.1
Granby Halls, Leicester
Queen's Hall, Leeds
Pavilion Gardens
U.S. Trade Centre, W.1
Olympia
Metropole, Brighton
Granby Halls, Leicester
Olympia
Relax Hall, Glasgow
Cunard Intnl. Hotel, W.8
Celanese House, W.1
Earls Court
Olympia

## OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current	International Handicraft Exhibition (cl. May 8)
Current	Brussels Trade Fair (cl. May 11)
To-day	Premium Show (Brit. participation, cl. May 8)
To-day	Nor-Shipping '75 Exhibition (cl. May 10)
To-day	Energy and Petrochemical Exbn. (cl. May 11)
May 9-15	Intl. Packaging Exhibition
May 12-16	Nat. Industrial Production Show
May 12-17	Intl. Furnace and Ind. Heat Equip. Exbn.
May 12-17	Surface Treatment and Ind. Finishing Exbn.
May 18-21	Stationery Show
May 20-27	International Trade Fair
May 22-June 5	Intl. Communications Systems and Equip.
May 22-26	Intl. Carpet and Textile Fair
May 23-29	International TV Equipment Exbn.
May 28-June 3	Mach. and Equip. for Wood Industries
May 29-June 8	Paris Air Show
June 3-5	Materials Handling (British joint venture)

Florence
New York
Oslo
Tehran
Dusseldorf
Toronto
Paris
New York
Tel Aviv
Moscow
Milan
Montreux
Hanover
Paris
Cincinnati

## BUSINESS AND MANAGEMENT CONFERENCES

Current	Lond. Grad. Bus. Sch. Corporate Fin. (cl. June 23)
May 6	Nat. Materials Handling Centre: Cost Reduction for Small Companies
May 6	Lon. Ch. Com.: Export Documentation
May 6-7	Financial Times, Nor-Shipping '75 Exhibition
May 8	Norwegian Journal of Commerce and Shipping, Berlinske Tidende, Helsinki Sanomat, Svenska Dagbladet and Fairplay International Shipping Weekly
May 9-15	Nor-Shipping '75 World Shipping Conference
May 11-16	Inst. Chart. Agents: Cap. Appraisal and Inflation
May 11-16	Financial Training: Basic Cost Accountancy
May 12-16	Inst. Prod. Eng.: Industrial Noise Control
May 12-16	Inst. Manpow. Stud.: Women in Industry
May 12-16	Indus. White Collar Unions at Work
May 12-16	Jersey Sch. of Motivation, Incentive, Marketing
May 12-16	Wales Instn. Man. Centre: Exec. Action Programme
May 12-16	Indus. Unlocked: Management Talent
May 12-16	Computer Power: Advanced NCC Filetab
May 12-16	Louis A. Allen Ass.: Professional Management
May 13	N-London Poly.: European Higher Education
May 13	Inst. Instn. Lic.: Marketing in Changed Climate
May 15	Henley Centre: Forecasts for U.K. Capital Mkts.
May 15	BACIE: Tech. and Bus. Education Councils
May 19	Indus. Energy Conservation
May 19-23	Dunchurch Coll.: Data Prep. Supervisors' Course
May 20-22	Kepner-Tregoe: Decision-Making
May 21	Orr and Ross: Know about Offshore Oil
May 21	Indus. Managing Inflation
May 21	BSC: Urban Environment AD 2000
May 21	LAMSA: The Computer and Trading Standards
May 27-28	Financial Times, Flight International and Air et Cosmos: World Aerospace and Air Defence Industries
May 27-30	Poly. Cent. Lon.: Applied Minicomputer Prog.
May 28	Eng. Market Res.: Selling Eng. Products
May 28-30	Guardian Bus. Serv.: Effective Interviewing
May 28-30	IPM: Personnel Statistics
June 1	W. D. Scott and Co.: Job Evaluation
June 2-4	Assn. Cert. Accnts.: Effective Internal Auditing
June 2-7	MTP-TV: World Wholesaling Convention
June 3-5	Ashridge Man. Coll.: Management Development
June 4	Telecommunications '75 Conf. and Exbn.
June 4	Inst. of Metallurgists: Materials Selection



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## HOME NEWS

# State industries review by Consumer Council

BY SANDY McLACHLAN

THE NEW National Consumer Council which met for the first time on Friday has already been asked by Mrs. Shirley Williams, Secretary for Prices and Consumer Protection, to review the arrangements for consumer representation in the nationalised industries "with a view to enabling the industries to be more responsive to the consumers' needs."

This is the first reference to the NCC by a Government department. Since it is considered a matter of urgency the council has agreed to submit its report by March 1 next year.

The council has decided that its own first line of investigation should be into the problems of low-income consumers. There will be four main lines of inquiry, with the nationalised energy industries again under scrutiny to discover whether their tariff structures discriminate against poorer people.

The second area to be explored will be to what extent the less well-off end up paying more for their goods than wealthier people, and special attention will be given to ways in which coloured families may find them-

selves at a disadvantage in certain circumstances.

The question of the cost of credit to the less well off will also be considered, and the fourth line of inquiry will be to look at just how far people who live in rural areas have to pay more for their goods and services than do urban dwellers.

### Congress

It was also decided at the first council meeting that consumers should have their own National Consumer Congress, and this will be held in September.

Mr. Michael Young, chairman of the NCC, said: "The consumer movement as a whole lacks a national occasion. In September we hope to bring together representatives of organisations concerned with consumer problems in the widest sense."

The council met on the same day as Mrs. Williams announced its membership. She appointed 18 members to the council, of whom 14 are women. Five of the 18 are chosen from candidates suggested by existing consumer organisations and the remainder are the choice of Mrs. Williams.

The members are drawn from widely varying backgrounds, including trade unionism and social work as well as organisations more directly oriented to consumer protection.

Each council member will receive £750 a year except for the chairman of the national committee—to be called the Scottish, Welsh and Northern Irish Consumer Councils—who will receive £1,000 each. As part

of the NCC's first year of operation.

time chairman of the NCC, Mr. Young receives a salary of £3,500 a year.

In addition the council has a full-time director and deputy director, whose appointments were also announced last week. Their pay will be in the Civil Service range for assistant secretary and under-secretary respectively, and it is expected that the council will build a full-time staff of between 20 and 25 by the end of its first year of operation.

## Profit-share scheme for Wedgwood

BY RICHARD MOONEY

ANOTHER SCOTCH whisky group says it is having second thoughts about its capital investment programme. "Due to economic conditions the planned expansion of the Glen Grant distillery in 1976 may be postponed," said Capt. Iain Tennant, chairman of Glenlivet Distillers, to-day.

Glenlivet's move follows hard on the heels of the decision by the Canadian-owned Seagram Company to postpone indefinitely its proposed £30m. U.K. investment programme aimed mainly at expanding its Scotch whisky interests. The industry's biggest group, Distillers Company, is also holding back on investments totalling up to £15m.

Capt. Tennant said to-day: "Glenlivet is in excellent shape with a healthy future but liquidity for reinvestment is everyone's problem—ours included."

U.K. Government policies were preventing the Scotch whisky industry making a permanent, interest-free loan of around £20m. to the Government.

(1) Issue credit on the payment of U.K. excise duties. (At the moment, the distillers have to finance the interest on the cash wrapped up in duty payments while they wait to get it back from customers. This amounts to the industry making a permanent, interest-free loan of around £20m. to the Government);

(2) Abolish discriminatory tax policies relating to the sale of alcoholic beverages within the U.K.;

(3) Press, in accordance with the declared aims of the EEC, for similar measures overseas;

(4) Exempt the industry from the profit controls laid down by the Price Code—only then can we successfully sell our products overseas at realistic prices, which in turn will generate the necessary cash flow so vital for the future of the industry."

Capt. Tennant said yesterday that the sum would have been about £12,000.

Those eligible must have completed 12 months' continuous employment, and will be paid by a dividend distributed according to the number of units in issue.

Units will be issued on the basis of two units for each complete £100 of gross pay in the financial year, one unit for each two years' continuous service up to 10 years, and then one unit for each year; and additional units to reflect management and supervisory responsibilities.

Wedgwood said yesterday that it expected in the first year the payment to average about one week's pay an employee.

## Why late deliveries hit process plant industry

BY RAY DAFTER

CONFLICTS OF interest had of product or timely delivery undermined the delivery performance of the process plant industry, according to a National Economic Development Office report published to-day.

The same elements of conflict also existed between fabricators and their component and material suppliers. Additionally, while men on the shop floor and their unions wanted to obtain the best possible return from their efforts, they were also concerned about the longer term problems of continuity of employment and security of earnings.

The report suggests practical steps to improve delivery performance including a checklist and guidelines. It also presents case studies on how various major companies tackled problems.

Sir Frederick Warner, chairman of the working party, stated that there was "an simple solution." Nevertheless, the report concluded that the understanding of the problem and of possible ways of overcoming it.

A Necessary Partnership: Reconciling conflicting objectives in the supply of process plant; £3: NEDO Books, Millbank Tower, Millbank, London SW1P 4QZ.

CLARK EQUIPMENT—manufacturers of fork lift trucks and construction machinery—is to make about 100 of the 800 workers at its plant in Camberley, Surrey, redundant.

The redundancies, which will be spread over the next six months, result partly from the general slowdown in world economic activity and partly from a centralisation of lift truck overseas.

Nearly 30 workers who make metal beer barrels at Alumhouse Burton Latimer, Northants, have been made redundant because of a fall in orders.

## IN BRIEF

### Betting down

Last year's betting boom has run its course. Provisional tax figures published yesterday indicate that off-course betting in March totalled £13.7m. up 10.3% on March last year. Total betting and gaming duties paid were £19.84m. compared with £15.74m.

### 'Pay up' warning

The Periodical Publishers Association said that because of severe cost pressures on its members it was considering taking action against advertising agencies which were reputedly guilty of late payment.

Eastern promise

Grimsby this year will become Britain's largest "beetle" port, importing 40,000 Volkswagen cars.

To-morrow the first consignment of 450 will roll off the ferry Kamtschatka.

The 81 squatters in Tolmers Square, north-west London, were facing eviction after the success of Gleniffer Finance Corporation.

The Financial Times, published daily except Saturday and Sunday, has a circulation of 210,000. Second class postage paid at New York, N.Y.

# 'Halt Benn' appeal goes to Commons 'moderation forces'

MR. PETER WALKER, former Tory Trade and Industry Minister, yesterday



# Pearl Assurance Company Limited

Statement by the Chairman, Mr. S.C. McIntyre, MBE, FCIS.



BEFORE turning to the year's results I should refer to the retirement from the Board, last September, of Mr. Duncan Dallas, after 47 years with the Company. Mr. Dallas served on the Field Staff until 1970 when he joined the Board. He has our very real gratitude for his valuable contribution to our affairs and takes with him our good wishes in his retirement.

The year did not afford a good climate for our business in the United Kingdom, beginning as it did with the three-day week and continuing with accelerating inflation and a prolonged and serious fall in investment values. The three-day week made business-getting and premium-collecting more difficult for our staff, whilst inflation has added continually to our costs. In such circumstances the results achieved at Home must be regarded in most respects as reasonably encouraging and forming a good base from which to continue our operations in 1975.

It has been particularly helpful in relation to our year-end decisions that the final stage in the fall in Stock Exchange prices, to exceptionally low levels, proved to be a temporary phase and that the resulting depreciation in the assets of our long-term business, compared with balance sheet values, was fully made good before the end of January. Overseas, unsatisfactory results in Canada and Australia continued to dominate the general branch experience, which showed a substantial loss.

## New Life Business

In almost all respects new life business in 1974 was materially higher than in 1973. The combined new annual premiums, at £17.1m, were up by 16½ per cent. Separate figures for the two branches are as follows:

Industrial branch: new annual premiums up by 18 per cent to £10.9m; new sums assured up by £33m to £171m.

Ordinary branch: new annual premiums up by 13 per cent to £6.2m; new sums assured £265m compared with £224m; and new considerations for annuities somewhat down at £6.7m.

## Life Business in force

The total life business in force at 31 December 1974 comprised sums assured and bonuses of £2,360m, compared with £2,116m for 1973, and annuities and bonuses of £21.7m compared with £16.5m.

Combined premium income for 1974, for the two life branches, was £90.2m, an increase of £6.9m over 1973, and once again the industrial branch increase was proportionately the greater.

Total payments to policyholders for the year—claims, annuities and surrenders—came to £72.3m compared with £68.3m for the previous year.

Combined death claims were almost unchanged on the year but there was a marked increase in surrender payments in both branches. The growth in surrenders continued the recent trend in the ordinary branch but represented a significant change in the industrial branch, where after falling for two years, payments were back to the level of 1971—though this still shows, of course, a fall in relation to the business in force.

In both branches there was a serious increase in the expense ratios—up from 35.29 to 37.06 per cent in the industrial branch and from 27.32 to 29.87 per cent in the ordinary branch. New business growth partly accounts for the increases but the major elements are in salaries and other staff-related costs, including pensions and National Insurance contributions, and in the cost of postage and telephones and of rents and rates. Further very serious increases in these latter items have already occurred or are in prospect for the immediate future.

## The need for real growth

I make no apology for writing again this year under this heading. Indeed, the acceleration of inflation since this time last year has made the problem even more acute. When expenses that are not directly related to premium income or to new business are forced upwards under inflationary pressures,

it is vital that as quickly as possible premium income should increase by at least the same rate. It has not been too difficult in the general branch, with its annual contracts, to achieve progress at that kind of level. But in the life branches, where premiums under existing policies cannot be increased, it is a very difficult task for the Field Staff to secure new business on a scale that lifts the total premium income to the requisite extent. In common with many other life offices, we certainly did not achieve the necessary increase in 1974.

However, as I reported last year, we are, with the co-operation of the staff and their unions, making very serious endeavours to improve our new business productivity and the maintenance of the existing business, as well as taking all practicable measures to contain and where possible reduce our costs. All these aspects are important if we are to be able to continue offering good value to our policyholders for the savings element in their policies, for unless we—and indeed the industry as a whole—can do so, the willingness of people to continue to make medium and long-term savings will diminish. That in turn would make our task more difficult.

But as I say more than once in this statement, the real solution lies in the conquering of inflation, for the benefit not simply of the industry but for the nation as a whole.

## Asset Values, Valuations and Terminal Bonuses

Last year I was able to report that at the end of 1973 market values of our assets, though lower than a year earlier and still falling, were well above balance sheet value.

In our mid-year statement we were still able to report an excess of market value over book value, but the continuing fall in investment values produced a situation at the year-end in which we had a total shortfall, for the long-term funds, of some £70m compared with the balance sheet total of £738m. We had accordingly to consider the terms of the certificates that we are required to give in conjunction with the balance sheet and accounts. However, it became clear quite early in the New Year that the final serious dip in Stock Exchange prices had been an aberration that was being quickly corrected by the market, and before the end of January our market value deficiency had disappeared. Since we are operating a long-term business, in which participating policies play a very large part and in which, therefore, it is extremely helpful to be able to maintain consistency from year to year in the valuation of assets and liabilities, if it remains proper so to do, we were reluctant to move from our normal balance sheet asset valuation. The Actuary was able to report that, had we nevertheless wished to adopt one form or other of market value presentation, it would have been appropriate for him to make modifications to the bases for valuing liabilities that would have shown additional surplus sufficient to offset the difference between the asset valuations. This was an important factor in reassuring us that it would be entirely proper, despite the market value at the year-end, to maintain our normal balance sheet asset valuation. This, of course, enabled the Actuary to retain unchanged the main elements in his valuation of the liabilities.

I have thought it proper to write at some length on this point, in elaboration of the unusual certificates and notes that accompany the accounts. I am pleased to add that an approximate valuation of the assets at the time of preparation of this statement showed an excess of market values over book values, for the long-term fund, of nearly £100m.

A consequence of the fall in market values has inevitably been, as I foreshadowed last year, a further fall in the rates of terminal bonus declared on this occasion. The smoothing elements in our system do mean, however, that our policyholders whose policies become claims during our next 'terminal bonus year' will still receive very useful additions to their sums assured (or annuities) and reversionary bonus.

The different composition of the investment portfolios for the short-term business and the stockholders' fund has meant that even at the lowest levels early in January there was still an excess of market values over balance sheet values, taking both funds together. The solvency margin at 31 December 1974, for the short-term business, was still at the satisfactory level of 35 per cent of premium income or, at market values, 43 per cent.

**The Government's proposed Guarantee Scheme**

The failures and rescues of a few small life insurance companies that had ventured unwise into specialised

fields of activity have led the Government to propose legislation to compel other companies to bear the cost of shortfalls arising from future failures. There have been lengthy and detailed discussions between the Secretary of State, the Department of Trade and the industry. In these, the industry has made clear its basic belief that such legislation is unnecessary and undesirable. The Department of Trade has ample powers under the legislation introduced in 1973, to make it virtually impossible (short of outright fraud) for further failures to occur.

As a result of these discussions, however, the industry has agreed to go along with a restricted measure of support for private policyholders if such a failure were to happen. We ourselves as a predominantly 'with profits' life office, are basically opposed to the compulsory use of our policyholders' funds to ensure full benefits for other policyholders in such circumstances. But we have nevertheless supported the efforts the industry has been making to try to ensure that the Government's scheme is as fair and practical as possible, within reasonable limits. At the time this statement is being prepared it is not clear whether these efforts will succeed. We hope they will, but if not, then we consider that we have a duty to our policyholders to support all proper efforts to see that the proposed legislation is either defeated or amended to make it acceptable. In the meantime, I repeat our basic view—that it is not right for the funds of policyholders in sound companies to be taken to support companies which through mismanagement have proved unable to meet their commitments to policyholders.

## Pensions

Pension provision has become especially topical in recent times for two separate, and yet in some ways related, reasons.

State pensions have unhappily been a political football for many years past, with proposed new schemes having gestation periods longer than the lives of Parliaments. In some respects this situation appears to have improved markedly, with the development of what is almost a bi-partisan approach in respect of major aspects. This will be generally welcome, with the prospect that yet another round of expensive, non-productive work, for employers, pension funds and insurance companies, will be avoided. Nevertheless the Government's professed concern to encourage the development of good occupational pension schemes as alternatives to the earnings-related component of the proposed state scheme must still be viewed with scepticism. This is because their proposed requirements for contracting-out of the earnings-related part of the scheme will put an open-ended commitment on employers for future provision in respect of employees who leave after five years' qualifying service. With inflation at anything like recent levels and the absence of appropriate inflation-proof investments, it is difficult to see how employers can properly undertake such commitments, and if they cannot, then what are at present good occupational schemes, will not be able to exist, unadjusted, 'on top' of the proposed state scheme.

Inflation has also become a very serious factor for any final-earnings pension scheme, such as we have for our own staff. Every general increase in earnings entails a corresponding increase in the liability for accrued benefits in respect of past service, apart from requiring an increased contribution for the current year's service. It cannot be expected that employers (and in our case, policyholders) can go on financing ten, fifteen or twenty per cent additions to the existing liabilities in addition to contributions for current service.

This is yet another reason, important to the millions of pension fund members, why it is vital for the Government to lead the way to the conquering of inflation.

## Investments

The balance sheet shows separate figures for the long-term, short-term and stockholders' funds. The long-term business dominates the scene and this section deals mainly with the figures for the company as a whole.

Total assets of the company at balance sheet value rose by £53m to £778m after a further writing-up of the property portfolio by £53m (net of tax provision).

Gross investment income increased by £8m to just under £61m. The percentage contributions by main sources, for last year and 1973, were:

British Government securities (including future redemption profits)	22.8	(22.0)
Debentures and loan stocks	16.8	(18.7)
Mortgages and loans	10.3	(10.7)
Property	12.0	(12.0)
Ordinary shares	29.5	(31.5)
Other assets	8.7	(5.1)

The contribution from 'other assets' again rose materially as interest rates and the size of balances kept on short-term deposit continued to increase. At the year-end, short-term deposits in the United Kingdom amounted to £67.3m compared with £63.8m the year before. Of such deposits £50m related to the long-term business and represented 62 per cent of the long-term assets.

The building up of additional liquidity was a continuation of the policy adopted during the previous year in view of the serious business and investment uncertainties that arise from the many problems caused by high inflation.

Against the background of a deteriorating inflationary situation, investment policy in 1974 was directed towards some diminution in fixed-interest commitments accompanied by a measure of investment in sound U.K. industrial equities on the ground that despite current difficulties many values seemed to discount the poor immediate outlook and that in the event of extreme conditions arising investment in basic economic activities should be capable of retaining a value in real terms.

Over the year, gilt-edged securities were reduced by £9m and other fixed-interest investments by £7.3m. Gross advances under house purchase mortgages totalled £93m; after repayments of £41m, net lending amounted to £5m.

Equity transactions were predominantly in United Kingdom shares. Purchases totalled £142m but disposals, largely through acceptances of cash offers, reduced net equity investment to just over £6m.

Net investment in property amounted to £5.3m and the portfolio was written up by £5.2m. The forward programme at the year-end comprised planned purchases and developments totalling £152m. The property investments and commitments include £4m in respect of our own development at Peterborough to house our computer operations and related departments.

The year-end valuation, at mid-market prices for quoted investments, directors' valuation for unquoted investments and based on the directors' consideration of a valuation by the company's surveyor for real property, showed the following figures in relation to balance sheet values (1973 figures in brackets):

Balance sheet value (£m)	Year-end valuation (£m)	Appreciation (+) / depreciation (-) (£m)
Ordinary shares ...	226 (215)	193 (362) -33 (-147)
Fixed interest securities ...	265 (268)	173 (236) -92 (-52)
Real property ...	105 (88)	166 (221) +61 (+133)
Loans and mortgages (mainly house purchase)	94 (90)	68.2 (70) -25.2 (-20)

These figures reflect the unprecedented falls that occurred in 1974 in the value of all types of securities in the United Kingdom and in most major markets abroad.

The value of the currency premium on overseas investments at the year-end which amounted to just over £1.9m (1973—£1.1m) after allowing for potential surrender requirements, has been ignored in the valuation shown above.

Included in the foregoing figures are those relating to the short-term and the stockholders' funds where there is a net appreciation of £565,000 on stock exchange securities on a combined asset total in the balance sheet of £401m. To this appreciation should be added £780,000 of currency premium net of contingent surrender obligation.

The figures I have given do not allow for the tax that would be payable or recoverable on a realisation of gains or losses on the investments.

The yield on the life funds of 8.47 per cent (7.91) in the ordinary branch and 8.46 per cent (7.94) in the industrial branch resulted from significant increases in dividend and rental income as well as interest rate increases in respect of certain categories of hitherto unprofitable risks.

In the Home field the property account has produced satisfactory underwriting results for some years and despite the adverse experience of 1974 in the industrial sector which resulted in a marginal overall underwriting loss the portfolio consists of a considerable spread of risks in the domestic field. Similarly the pecuniary loss account was affected by the large fire losses which had a disproportionate effect on the small premium volume involved.

UK motor premium income increased by 16 per cent and the underwriting results improved although still showing a small loss. Premium rates were raised in the last quarter of 1974 but it is now clear that the increase was insufficient to combat the present rate of inflation. Further increases are now to be applied from 1st June pending a general review of the whole rating structure in October.

The bonuses declared for the overseas territories are similar to those for 1973 except for changes of minor effect in the ordinary branch.

In the industrial branch the surplus for the year was £16.0m. The reversionary bonuses are at levels equivalent

to those for 1973, and the terminal bonus, as with the ordinary branch, is at a reduced level.

## General Branch

Premium income in the general branch, world wide, increased by £2.6m, approximately, the same amount as in 1973; in percentage terms, therefore, the growth rate was lower—13½ per cent compared with 16½ per cent. The lower percentage is partly due to our withdrawal from some agencies as reported in earlier years, to loss of income in New Zealand due to certain classes of insurance coming under State control and to our withdrawal from a London casualty pool. The increase in the Home account was 17 per cent, not far from the average rate of inflation during the year but by the year-end not in fact representing true growth in the account.

The underwriting loss was just under £3.5m compared with £2.25m in 1973. A substantial increase in the investment income earned on the general insurance fund reduced the net loss to £1.24m.

The increased underwriting loss reflects a deterioration in our Home account arising from a higher-than-average number of large fire and pecuniary loss claims, including involvement in the Flixborough disaster, which affected our relatively small industrial and commercial portfolio, continued adverse results in Canada and Australia—in the latter case arising from the reinsurance protection given to our associated company—and to terminal losses from our participation in the London casualty pool.

Vigorous action has already been taken to reverse the worsening trend that has appeared in our accounts over the last two years. In the case of the London casualty pool we withdrew our participation at the end of 1973 and, although the account will take some years to run off, provision has been made in 1974 for all known and anticipated losses. Canada has been a source of some concern for a number of years now and we have been examining ways of correcting the situation. Unfortunately our studies have not produced a satisfactory answer to the requirement of a return to profitability and it was with

great regret that, in agreement with the Eagle Star Insurance Co. Ltd., we took the decision, announced in January 1975, to cease operations in that country. Further underwriting losses and terminal costs in respect of staff redundancies will be incurred during the run-off of our accounts in 1975 and to a lesser extent in 1976, but we are satisfied that we have taken the only course of action open to us in the circumstances.

I mentioned last year that we expected that a return to profitability in Australia would take some time to achieve and the occurrences of natural disasters at Brisbane in January and at Darwin in December have hindered the efforts made during the year to improve the underwriting results. However, there are welcome signs that the pace of market action to remedy the wholly unsatisfactory rating situation is quickening and our associated company, Australian Eagle Insurance Co. Ltd., (in which we have a 23 per cent interest) as well as playing its full part in this work, has already imposed substantial rate increases in respect of certain categories of hitherto unprofitable risks.

In the Home field the property account has produced satisfactory underwriting results for some years and despite the adverse experience of 1974 in the industrial sector which resulted in a marginal overall underwriting loss the portfolio consists of basically profitable business involving a considerable spread of risks in the domestic field. Similarly the pecuniary loss account was affected by the large fire losses which had a disproportionate effect on the small premium volume involved.

UK motor premium income increased by 16 per cent and the underwriting results improved although still showing a small loss. Premium rates were raised in the last quarter of 1974 but it is now clear that the increase was insufficient to combat the present rate of inflation. Further increases are now to be applied from 1st June pending a general review of the whole rating structure in October.

The liability account, which is still small in volume, is particularly vulnerable to inflationary tendencies and ever-increasing Court awards. The account is under active review to provide a rating pattern which will correct the adverse experience of the past

years and put the account on a profitable basis.

The 'personal accident' book with a premium income of £700,000 mainly in the Home account produced an underwriting loss account is also under current review.

We have seen an overall improvement in our other direct underwriting overseas and there is reason to believe that the strong action taken in these areas is having the desired effect although some problem areas remain which will be kept under examination.

Our subsidiary companies in the UK and USA were both adversely affected in their underwriting results. 'Monarch' in Brazil had a profit outcome due to buoyant investment income. The 'Monarch of Ohio' in the USA, which is largely a long-term fund, suffered from the general market claim deterioration and, from the fall in stock market values, it still maintained a healthy policyholders' surplus position at the year-end.

## LABOUR NEWS

## Left-Right rows expected at three conferences

BY JOHN WYLES, LABOUR REPORTER

and put the  
basis.  
personal  
a premium  
over other issues such as the  
union should dominate  
the three major conferences part.

The main organisational row  
is likely to centre on the future of the  
ballot system for electing  
officials in the Amalgamated  
Union of Engineering Workers;  
and there is a strong action  
against the role of Trotskyists  
and Left-wingers in the Civil  
and Public Services Association.

will be kept. The Electrical and  
Electrical Trades Union, which  
is largely a long-term attack by Left-wingers on the  
impartial Engineering Section  
of the Civil Service's  
largest union, the Civil and Public  
Services Association, will

claim detente. Militants will argue that the  
fall in stock market of sending ballot forms to  
Militants when Trotskyists and  
other Left-wing organisations  
try to consolidate gains won over  
the past year.

They are expected to launch a  
force attack on Mr. Bill Kendall,  
the CPSA general secretary, for  
his recent condemnation of  
Trotskyist moves to set up a  
separate organisation within the  
union.

Left-wingers at the CPSA will  
continue our fight  
to buy out the  
subsidiary companies  
and there is a strong  
undermining of the  
market.

The AUEW, which at the  
time of the ballot system introduced  
in 1970, suffered a long-term attack by Left-wingers on the  
impartial Engineering Section  
of the Civil Service's  
largest union, the Civil and Public  
Services Association, will

reach its annual climax in  
Militants when Trotskyists and  
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subsidiary companies  
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undermining of the  
market.

## Newmarket stable lads to continue strike

BY OUR LABOUR STAFF

STABLE LADS at Newmarket would expect to receive out  
of a dividend at a mass meeting yesterday. The winners  
influenced by a number of factors, including the  
nation's, on Saturday, which delayed the  
start of the 2,000 Guineas and  
long-term betting to 15 arrests.

Mr. Henry Cecil, trainer of the  
Guineas winner Bolkonski, said  
that he would see his solicitors  
because of this week about whether to pay  
Mr. Tom Dickie, who had been  
caring for the horse before he  
went on strike, the £1,000 he this issue to court if need be.

## Scrap Boards, says EPEA

BY OUR LABOUR STAFF

THE ELECTRICITY Council  
is being replaced by a strong  
Electricity Authority responsible  
for all major policy decisions  
and it is the union representing the  
industry's technical and  
management staff.

The Electrical Engineers' Association makes the  
suggestion in evidence, published  
yesterday, to the Plowden Committee  
which was set up to look  
at the industry's structure in  
England and Wales.

Consumers' interests should be  
strengthened by setting up a  
central Distribution Board to  
take over the statutory role of  
the existing 12 area Boards.

## Better offer for teachers

BY OUR LABOUR STAFF

AN IMPROVED pay offer to  
teachers has been made by the  
Ministry of Education and  
Wales is expected to be made  
at the meeting, but it is unlikely to match  
the revised 28 per cent claim  
drawn up by teacher unions on  
Friday night.

The Burnham pay committee may improve its £15m offer by settlement

on account of the recent  
pay offer to civil servants.

## APPOINTMENTS

## New chief executive for Freightliners

BY OUR LABOUR STAFF

Mr. Cyril Bleasdale has been  
made president of Freightliners. He will succeed Mr. Richard F. Blanchard,  
general manager of American Express, has been elected  
chairman of American Express Credit Corporation.

Mr. J. L. Hilton has resigned as  
a director of HEPWORTH CERAMIC HOLDINGS and from  
the proposed TURNER BUILDING SOCIETY  
in June 30. He will be succeeded  
by Mr. Jack Butterworth who re-

Mr. R. E. Uren has retired as  
Secretary of SILENTIA HOLDINGS. Mr. R. J. Wilkins succeeds  
him as secretary.

Mr. J. Campbell Fraser, managing  
director of Dunlop Holdings, has been  
joined the Board of SCOTTRONICS MARINE.

Mr. Peter W. J. Crosswell has been  
appointed a director of STADSTOCK BLUNT AND  
HOSPITAL (MARINE).

Mr. James D. Robinson has been  
elected president and a director  
of AMERICAN EXPRESS COMPANY  
of which he is vice-president, responsible for  
the company's financial year on  
October 25. Mr. Robert Bellinger  
has been appointed chairman and from the  
Board on that date.

Mr. Frank Birch is to become  
chairman and managing director  
of KINLOCH (PROVISION MERCHANTS) at the termination of  
the company's financial year on  
October 25. Mr. Philip J. Moody has also been  
elected president and a director of the  
company.

Mr. Colin Sonley has become  
operations director of ELECRONICS MARINE.

Mr. J. G. Butler has been  
appointed vice-chairman of the  
LEAD INDUSTRIES GROUP from  
July 1 and he continues as group  
managing director. Mr. M. J. G.

Henderson, who is at present  
treasurer, has been appointed  
finance director from that date.

## Leyland lay-offs could increase

By Christian Tyler, Labour Staff

PRODUCTION of all British  
Leyland's biggest-selling cars  
could be halted in a matter of  
days if the strike by 700 clerical  
workers—nearly all women—at  
Dunlop Engineering in Coventry  
continues.

If one discounts the pre-war  
strike of the Scottish Daily  
Express (whose publishing  
subsidiary from Glasgow to Manchester  
over a year ago provided  
the incentive for the SDN), the  
most recent creation of a  
genuinely new Scottish daily—

the Mirror's top-selling Scottish  
stablemate, the Daily Record.

If nothing else, this illustrates  
the degree to which the SDN,  
during a period of prolonged  
rationalisation in the newspaper  
industry, is attempting to con-  
tract many of the conventional  
assumptions about the viability  
of large-circulation dailies. The  
SDN will be a four- or five-  
edition, 16-page broadsheet, cost-  
ing 6p. It assumed a break  
in circulation of between

120,000 copies, and a profit of  
£203,000 with 250,000 copies.

This leads to the second  
unusual aspect of the project:  
although the promoters con-  
viction of ultimate viability is  
strong, the real motive force  
behind the new publication is

to re-create the desire to recreate  
employment. The SDN, backed  
by a £1.2m. Government loan,  
is a new concept in British news-  
paper publishing: a workers'-  
co-operative which has now

achieved its principal aim of pro-  
viding jobs for about 500,000, 350  
of whom have sustained the ideal  
during the 13 months since they  
Beaverbrook.

All SDN employees have also  
agreed to claim a pay rise  
next January and then to  
limit it to 10 per cent.

The final irony is that the SDN  
will compete straight with the  
Manchester-published Scottish  
Daily Express—the newspaper's  
principal backers, Beaver-

brook has given a secured loan of  
£25,000 over five years, and  
an unsecured loan of £500,000  
over ten years, and has an option  
to buy £150,000-worth of  
Ordinary shares.

The main interest by Beaver-  
brook—whose Scottish Daily  
Express circulation has fallen  
from some 560,000 to an esti-  
mated 400,000 in the last year—  
has been in receiving the SDN  
payment of an initial £57,500  
instalment towards the purchase  
of the Albion Street printing  
centre.

The workers of SDN say  
simply "We have never hidden  
the fact that we are attacking  
Express readership with the  
expensive TV advertising which

the Express has been conducting  
in the last week is a testament  
to this coming battle.

## A newspaper is born

BY CHRIS BAUR, SCOTTISH CORRESPONDENT

THE LAUNCHING last night of  
the Scottish Daily News in Glas-  
gow was an extraordinary event  
in three main respects. On a  
mundane historical level, it is  
the first new daily paper to be  
put on the streets in Scotland  
for some 40 years.

If one discounts the pre-war  
strike of the Scottish Daily  
Express (whose publishing  
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## Instalment

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## Sidelines

The daily administration of

the paper will be in the hands of

a management team (headed by

a former management consul-

tant). The police will be directed

by a 10-member executive

council six elected by the shop

floor (including the chairman). It

also includes Mr. James Jack,

general secretary of the Scottish

TUC and Mr. Robert Maxwell,

chairman of Penguin Press,

who has invested £125,000.

In negotiations, particularly

on wages, officials of the news-

paper unions have been kept

firmly on the sidelines by SDN

chaplains (office branches)—

although outraged union reac-

tion did kill Robert Maxwell's

practices.

The Council's judgment, pub-

lished today, said the article

Union officials have suppressed

contained an irrelevant reference

to the Bradford and District Com-

munity Relations Council.

## Press Council criticises The Guardian

A COMPLAINT that Mr. Enoch, to Mr. Powell which was possibly  
Powell was unfairly described in somewhat offensive to him or his  
supporters." The article, headed  
"Swiss Vote on Aktion Powell"  
dealt with a Swiss referendum and  
whether to expel 40,000  
foreigners. The complaint was  
brought by Mr. P. V. Stiles, an  
alternative member of the  
Bradford and District Com-

## EBIC—THE EUROPEAN BANKING COMMUNITY FOR INTERNATIONAL BUSINESS.

European Banks International. Seven leading independent banks: Amsterdam-Rotterdam Bank, Banca Commerciale Italiana, Creditanstalt-Bankverein, Deutsche Bank, Midland Bank, Société Générale de Banque (Belgium) and Société Générale (France).

Each bank is a separate entity.

Together we can offer a lot of financial weight in some very competitive markets.

This is how we do it:

In Europe, there are two banks which can deliver the goods on the most complex and large scale financial projects: the European Credit Bank (BEC) in Brussels and the European Banking Company in London (which also has a branch in Chicago).

In America, you will find the European-American Banking Organisations: European-American Banking Corporation with offices in New York, Los Angeles and San Francisco, and European-American Bank & Trust Company with more than 100 branches in the New York area.

In South-East Asia we're in the key business centres of Singapore, Hong Kong, Jakarta, Karachi and Kuala Lumpur as European-Asian Bank.

In Australia there is Euro-Pacific Finance Corporation in Melbourne and Sydney.

Your point of contact for these organisations is at any of the 9000 branches operated by the seven leading banks comprising EBIC.

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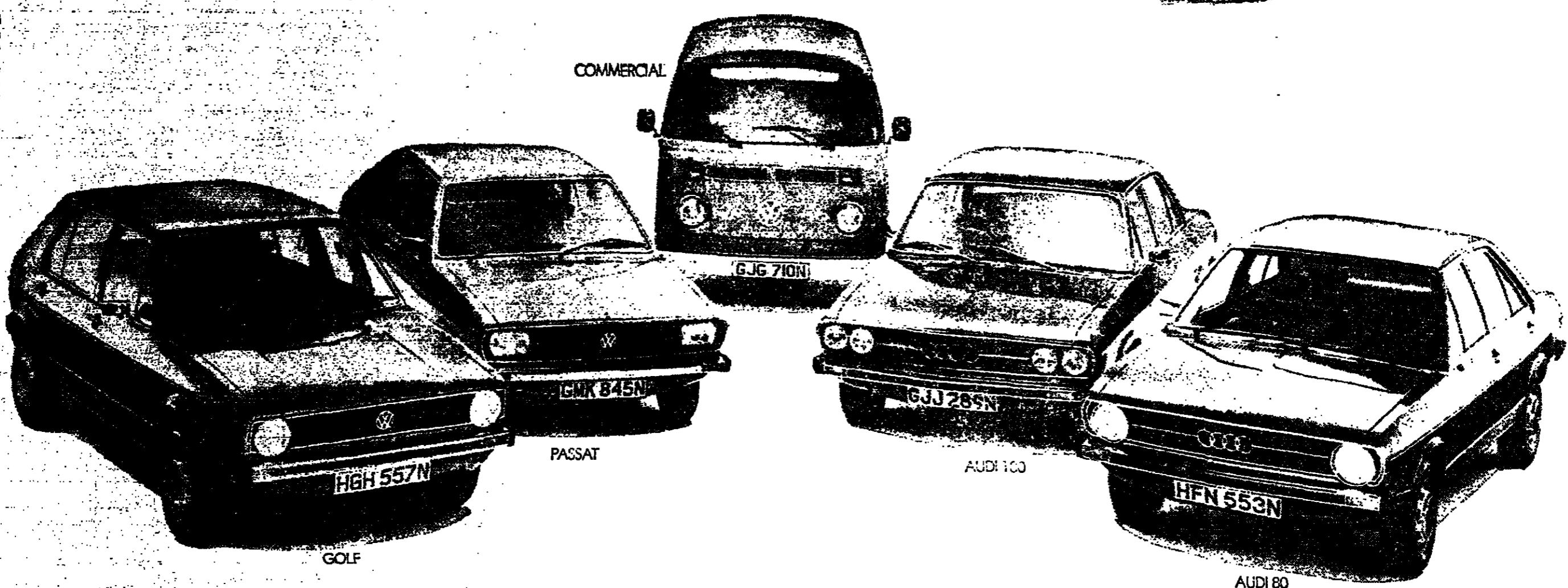


Monday May 5  
The Financial Times Monday May 5 1975

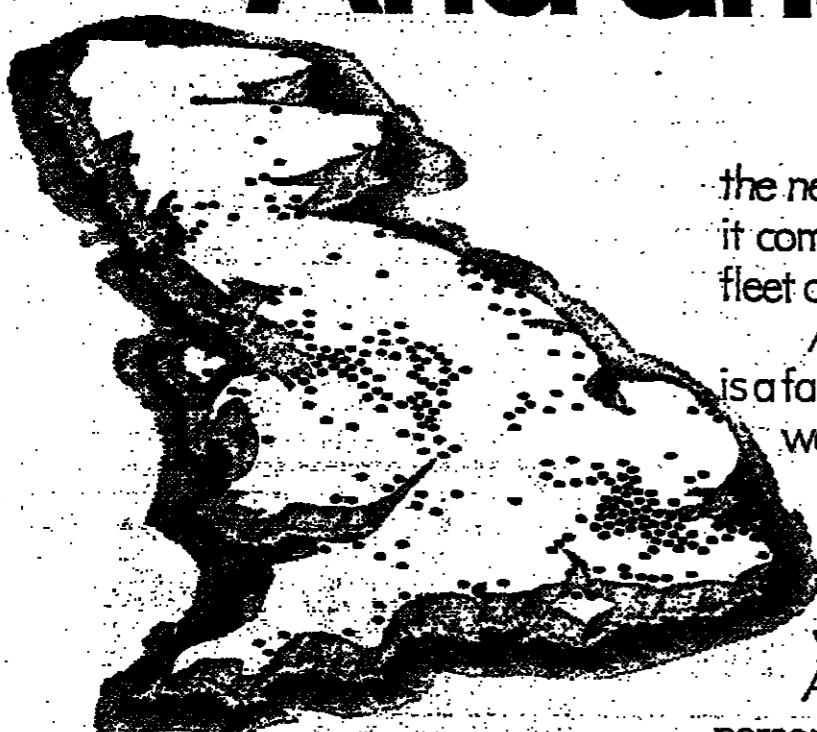
9

# Announcing half of the new VW Audi Fleet Division.

Job in its



## And announcing the other half.



the need for urgency when it comes to servicing fleet cars.

And to make sure this urgency is a fact and not just a word, we've created a completely new man: the Fleet Service Adviser.

He exists solely to solve your fleet problems, and quickly. And of course, he is your personal link with VW/Audi.

So when you buy a fleet car from us, you buy his skill, time and expertise, at no extra cost.

**01-668 4100 Ext. 359.**

That's the number on our Fleet Hotline here at Volkswagen House.

It works like this:

If you have trouble with your fleet that requires really specialist advice, call this number.

It puts you in direct contact with the top men in the VW/Audi Fleet Division. And if they can't help you, nobody can.

### Emergency Parts Supply.

Our reputation for reliability—both for cars and components—is not entirely unknown. But on those times when replacements are needed,



we go to extreme lengths to get them to you.

We operate a sophisticated computerised parts supply system, which aims to keep 90% of fast moving parts readily available.

But no system is perfect. And on those rare occasions when a part isn't readily available, plan B goes into action.

We fly our company aeroplane to Germany and pick up your part from the factory.

### Finance and Leasing.

Apart from keeping your cars on the road we're ready to help you in other ways. Like advising you on which cars to put on the road, how to fund them and run them most economically.

We've spent considerable time and money on studying the economics of fleet operations. The ins and outs of cash purchase, guaranteed re-purchase, leasing. And what we've learned we can pass on to you. Free.

We can even offer you the

services of a specialised transport finance consultant.

He'll cost out and explain the best possible transport and funding programme—according to your company's current and projected tax liability position. Again, absolutely free.

To find out exactly what we can do for your company, call the man at the head of the VW/Audi Fleet Division.

His name is Tony Aplin, and he's on the other end of our Hotline.

The number, remember, is 01-668 4100, ext. 359.

Call him today, or simply post the coupon below.



Please send me more information on the VW/Audi Fleet Division.

Name \_\_\_\_\_

Address \_\_\_\_\_

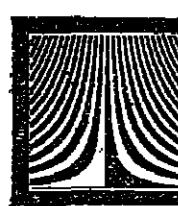
FT3

Volkswagen House, Brighton Road, Purley, Surrey.  
Telephone 01-668 4100 Ext. 359.



**The VW Audi Fleet Division.**





# The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## AVIATION

### Automation in the air

PARTICULARLY significant at this moment, when the fate of the U.K.'s aircraft industry is being determined willy-nilly, is a contract won by Marconi-Elliott Avionic Systems from Boeing to develop a standard automatic throttle control package for the Jumbo.

The word standard is all important here because, while the company has hitherto developed a number of devices for fitting to aircraft in the hands of particular owners, this is the first time a major U.S. manufacturer is recommending and fitting to an aircraft for worldwide sale—after presentations to customers—a standard package drawn from the U.K. avionics industry. To set up and keep worthwhile and effective production lines, such contracts are essential.

The new system will automatically control air speed and other parameters to reduce the burden on the pilot, especially during descent, holding, approach and landing operations when airport congestion being what it is, complete concentration is essential.

After development is completed, the system will become standard equipment for all 747's built at Everett. Exactly what

### Periscopic display

PERI-HUD is an advanced type of head-up display particularly suited to retro-fitting for aircraft in service. Marconi-Elliott Avionic Systems says it is a major improvement on existing types of display—intended to allow the pilot to fly without looking down at instruments which are operated by projecting electronically generated symbols on to the weapons.

Innovation in this instance is the development of periscopic optics, easier to install in the cramped conditions of highly instrumented aircraft cockpits.

## LIGHTING

### Gives light when mains are cut

FLUORESCENT emergency lighting equipment called Fullite 8 has been introduced by Autosolve Wardale, 96 Earl Street, Northampton (0505-32253).

Intended for both interior and exterior use, the unit complies with British standards 764, 2782 and 2535 and also with GLC building regulations, according to the maker.

## ELECTRONICS

### Remembers signals

ANALOGUE MEMORY AM 1024 from Kemo, 9 Goodwood Parade, Elmers End, Beckenham, Kent BR3 3OZ (01-688 3838) will

digitise a time segment of electrical signal, store it, and play it back at one of two speeds to suit either cathode ray oscilloscope or x-y plotter. Store size is 1024 x 8-bit words.

Sampling of the signal takes place at crystal controlled rates in the range 3 microseconds to 300 milliseconds, although with

### Processing Units for freezers

INTRODUCED BY Standard and Poachin of Evington Valley Road, Leicester, LE5 5LS (0533 736114) are the Bohn TE and TL low temperature unit coolers.

Suitable for mounting in the top of solid and glass door reach-in freezers, the model TE can also be used for small walk-in units. It is available in three models from 2550 to 4570 Btu/hr, each having a height of only 74 inches. Plate type aluminium fins with full collars are used and a generous coil surface ensures correct compressor balance. A tubular drain pan heater ensures a warm pan during the de-frost cycle preventing re-freezing of the condensate.

The model TL has a normal operating range of 15 to 20 deg. F and is intended for commercial freezers, ice-cream boxes, bakery freezers and dual temperature reach-in units. It has a completely automatic de-frost system and is easily mounted in the top of a freezer unit leaving the entire top shelf free for storage. Four models are available at the rear of the instrument for running ancillary equipment and additional with heights up to about 22 inches.

an external sampling source longer intervals are possible.

In effect the digitised signal ordinates are entering the front end of the store and leaving at the other, on a continuous basis and a section of the stored data can be chosen for "freezing" and subsequent read-out to the display.

The standard x output is a digital-to-analogue generated ramp driven from the store clock providing identical accuracies in both x and y channels. All controls and timing signals are available at the rear of the instrument for running ancillary equipment and additional with heights up to about 22 inches.

Sampling of the signal takes place at crystal controlled rates in the range 3 microseconds to 300 milliseconds, although with

## CAR PARKING

### PAM gets a grip on the motorists

NO MOTORIST will welcome a new design of unsupervised parking meter, but it could save local authorities and the courts enormous amounts of time and money.

Fully automatic in operation and unobtrusively restraining the vehicle and releasing it only when fees and fines have been paid on the spot, the Page Automatic Meter (PAM) makes it impossible to evade either the parking fee or the "excess fine" which is accumulative.

It may be programmed to vary the number and duration of parking periods, and therefore the

amount of parking fees and fines.

Simple for the motorist to use, it does not require pre-payment.

It cannot be "fed" and will penalise anyone attempting to do so.

It obviates the present involvement of the police, process servers, the action of magistrates courts, searches and paper work, and could release a large proportion of the warden's force for more vital duties.

Mode of operation is simple.

Each parking bay has two telescopic posts. These are fitted below the carriageway and linked to an electronic meter and mass detector.

The posts rise after the vehicle has been parked, and will only descend, thus freeing the car, after the parking fee and/or fine has been paid.

The driver parks his car between the indicating lines painted on the roadway, much as he does at present, and then leaves his car.

As soon as the mass detector

recognises the presence of the vehicle, and unobtrusively restraining the vehicle and releasing it only when the sequence of operations starts.

Following a suitable short delay, a "warning sound" through sensors at the extremities of the vehicle and then slides and collects them on the spot.

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As soon as the mass detector

recognises the presence of the vehicle, and unobtrusively restraining the vehicle and releasing it only when the sequence of operations starts.

Following a suitable short delay, a "warning sound" through sensors at the extremities of the vehicle and then slides and collects them on the spot.

It may be programmed to vary

the number and duration of parking periods, and therefore the

amount of parking fees and fines.

Simple for the motorist to use, it does not require pre-payment.

It cannot be "fed" and will penalise anyone attempting to do so.

It obviates the present involvement of the police, process servers, the action of magistrates courts, searches and paper work, and could release a large proportion of the warden's force for more vital duties.

Mode of operation is simple.

Each parking bay has two telescopic posts. These are fitted below the carriageway and linked to an electronic meter and mass detector.

The posts rise after the vehicle has been parked, and will only descend, thus freeing the car, after the parking fee and/or fine has been paid.

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# Building and Civil Engineering

## More overseas and home contracts for Wimpey

A JOINT venture with Alstom, George Wimpey has won a £4.3m. contract for the planning of a third bridge across the creek in Dabhol.

Awarded by the ruler of Dabhol, the contract is for the construction of a five-span box girder bridge, carrying a dual small batch bypass road.

Work has already started with the construction of an earth embankment for the bridge, and in order to divert the creek a contract worth £2.5m.

The largest contracts will be driven in Canada. Wimpey has won two contracts in Scotland. One worth over £4m. is for 240 houses at Eskine, Renfrewshire, and the other for resurfacing work at the Royal Air Force airfield at Leuchars, Fife, at a cost of £75.000.

their crawler with particular emphasis on the need to prevent extremely expensive North Sea pipe-laying operations being severely delayed by failure of the electrical equipment used to X-ray welds.

The crawler was designed with modular (building brick) units so that work need not be delayed by servicing or repairs. It is a simple task for a competent operator to detect and replace any defective sub-system in the minimum of time, if necessary inside the pipe.

Self-propelled and remotely-controlled the trailer is some 6 ft. 8 in. long and weighs 5500lb. It contains a true radial-x-ray tube (the radiographic source), associated electronics and a weed position detector, a chassis, electric motor, self-steering and driving mechanisms, and a battery unit. The crawler is available with single-speed drive—six inches per second—as standard for use on an lay pipe or with two speeds on a modified chassis for use on land-based cross-country pipelines. It can be used in this form on any size of pipework of more than 20 inches in diameter. If required, a gamma source is available as an alternative to the X-ray tube. This has the advantage of being more rugged and

expected to contribute to a re-drafting of British Code of Practice 2005-1968—Section 4.8.5. Water testing is an established and accepted method but with large diameter, concrete pipe-lines can prove inconvenient and expensive.

Air testing as an alternative has presented problems of interpretation in several areas. It can be made inconclusive by leaky plugs or by surface roughness at piping position, and by temperature variations and by atmospheric pressures at high altitudes. The condition of joints, rubber rings, dirt on socket and

junctions proved to be a easily and time-consuming operation. Criterion Engineering developed

## Major award for U.K. innovator

CRITERION (Engineering) of Huddersfield has won a major award for engineering innovation at the Offshore Technology Conference and Exhibition, open at Houston, Texas, to-day.

The award recognises the contribution Criterion has made to

developing a radiographic pipe

crawler for checking welded

pipelines. Criterion crawlers

are currently being used in con-

nection with the development of

the North Sea Frigg and Clay-

more fields. Only twenty-five of

the 1,200 exhibitors at the

Houston exhibition have re-

ceived meritorious awards and

Criterion is one of three British

companies.

Demand for an effective pipe

crawler for off-shore

operations stems from early

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# Economy recovers

JAPAN IS busy climbing out of its recession. It was a spectacular setback and there is more than an even chance there will now be a spectacular climb back. What is certain, world politics permitting, is that recovery will be Japan's main pre-occupation for the next 12 months, by which time there is a good chance that industrial output, now trailing 20 per cent. behind the aggregates of a year ago, will again be breaking new ground.

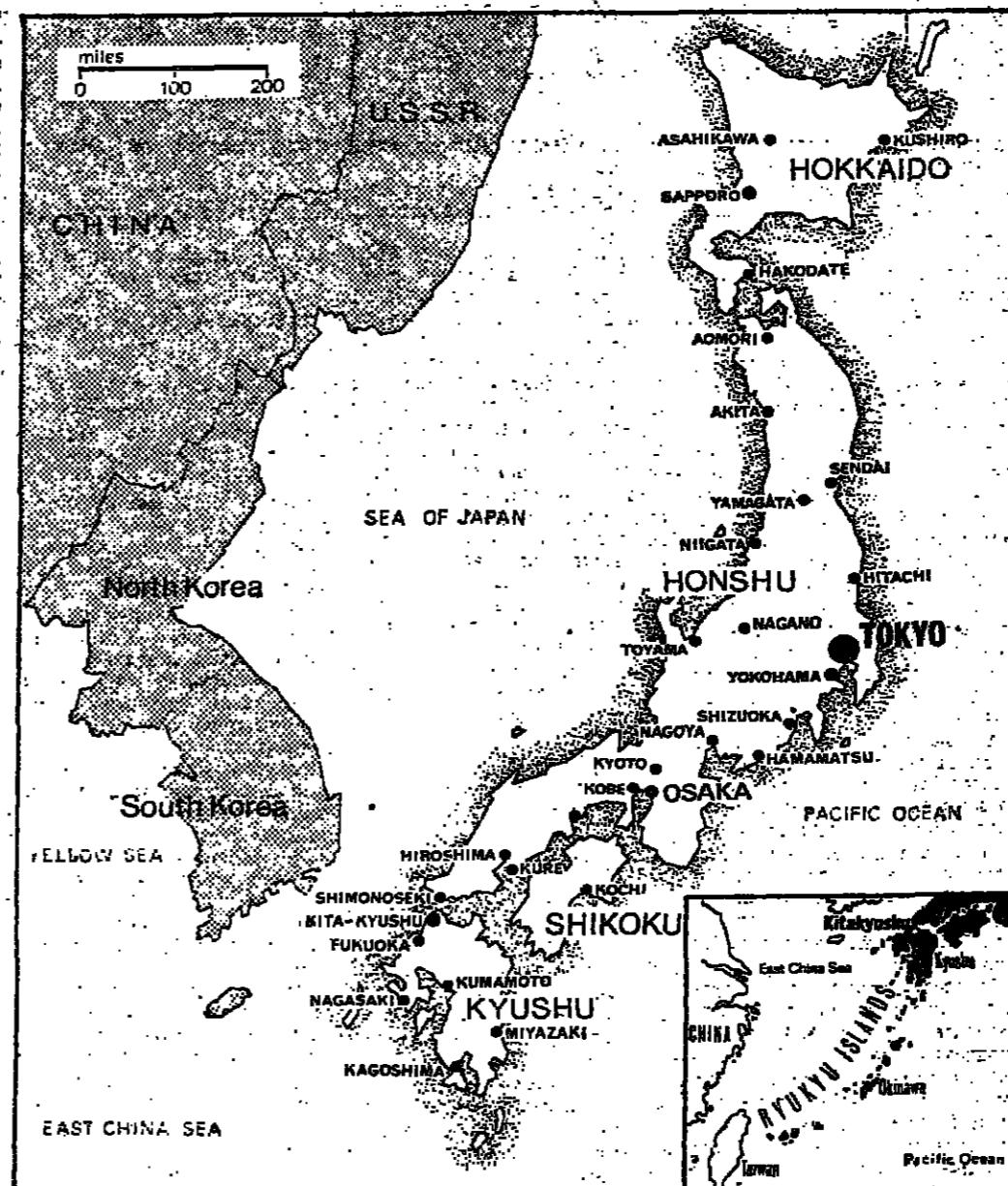
It could be important to get this in perspective. Although there will quite likely be a spanking rate of growth, exceeding 10 per cent. (annual rate) in real terms, from about September until the end of the fiscal year next March this will not necessarily mean either of the things that some people will automatically assume it does.

Superficially it may look as though Japan is back in a high growth orbit. Japan may equally appear to be relishing without need for such consequences as overheating and renewed inflation in the not distant future.

### Lessons

In fact, what happens during the rest of 1975 may shed very little light on the long term trend. And in view of lessons so painfully taken to heart in the recent past, Japan is virtually certain not to repeat the same short-term mistakes. The inflation which built up in 1972-73 was deliberately (and unwise) encouraged as part of the (unsuccessful) defence of fixed exchange rates. If similar cost or price pressures are permitted to recur, it would be not only foolish, but accidental, since there could be no conceivable advantage.

Disadvantages could be stupendous. There were times in the past year when the Japanese asked themselves whether the mechanisms of wage and price determination may have been permanently damaged by inflationary expectations, shared by management and labour, for which Government was not only manifestly largely responsible, but conceivably would be powerless to undo. No less than proper functioning of the market economy might have appeared to be at stake.



The only really big achievement of recent months is that Government redeemed itself, and therefore the economic system which it champions, by setting out to conquer inflation and succeeding well enough to re-establish its credibility.

The effects were cumulative. The results were observed last month when the labour force accepted management's offers of what may turn out to be the lowest percentage wage increases for the past eight years. At that point price rises had for three months been held to an annual rate of less than 10 per cent.

It would, however, be an arrogant administration which imagines it can repeatedly run this course. Part of the cost of arresting Japan's recent inflation was a full year of negative growth, a fall in real GNP now put at between 1 and 2 per cent., a drastic fall in corporate earnings, and the highest unemployment (seasonally adjusted) since 1954. All this was brought about by the classical remedies of credit squeeze and fiscal restraint, the frequent resort to which will earn a government neither respect nor popularity.

Something else as well was mobilised in last year's battle: mass psychology. The population was in effect brainwashed by an endless barrage of propaganda to believe the war against inflation, reaching crisis proportions after the quadrupling of world oil prices in late 1973, could and would be won regardless of cost in other directions.

### Inflation

If Government now allows rampant inflation to reappear on the comparatively clean slate with which it has started the new fiscal year, it cannot reasonably hope to be able to play the same game with the collective public mind, when matters again proceed to get out of hand.

Japan's Government knows the importance of this public psychology well enough, having since last November made various moves under cover of the war of nerves which it must have judged—and hoped—would mean delayed action but which are now beginning to show significantly. This is happening at the appropriate moment to mark the end of one phase, in which the top priority was to restrain costs and prices (terminating with the spring wage offensive), and the beginning of another in which business recovery is the main objective.

The main feature of the upturn is that it appears likely to have to depend heavily on expenditures in the public sector, and will in any case not be exported as has usually been Japan's experience in the past. Exports did indeed rise sharply by 47 per cent. to \$57bn. in 1974-75, which with a fall in net capital outflow more than made up for the higher cost of oil, and gave Japan an overall deficit of only \$3.4bn. against \$13.4bn. in the previous year. However, the steam went out of the export drive in about October. Since then the further marked improvements in trade and payments, giving overall surpluses in February and March, have been heavy due to

materialise it may largely reflect the process of taking a economic slack, including under utilisation of economic capacity. It would not mean that Government has closed its eye to inflationary dangers. The Government is committed to keeping inflation to below 10 per cent. this year and credibility is once again importantly at stake.

As for the longer run, different considerations and will Japan revert to the growth path of the 1960s when GNP increases averaged about 11 per cent.? Or will long-term growth settle down somewhere between 5 per cent. and 7.5 per cent., as most Japanese are telling themselves?

It is doubtful that anything new has been thrown on the scales in the past 12 months but nor, perhaps, has the long-term consensus on this issue been finally resolved by national consensus in this issue.

### Anxiety

The present state of play that the oil shock still lies large in Japanese thinking, a generalised way. It has deepened anxiety about Japan's extreme dependence imports of all kinds, including fuel, industrial raw materials and food.

Government is in the process of launching an integral energy policy, the main aim of which would be to reduce Japan's 90 per cent. dependence on imports, and within it total, its 78 per cent. dependence on petroleum, for prime fuel. It is possible, though inevitable, that over economic growth will be strained as a deliberate act energy policy.

It is also possible that accumulation of energy and oil worries will finally get upper hand over Japan's doubted propensity to expand. As some people as senior as Deputy Prime Minister see resumption on Japan's previous rate of raw material imports within ten years lead levels of consumption would be positively obese. There is no reason why it should deter individual movements. They might well be deterred by the very newly introduced factor is that of overall employment at less than 15 per cent. this spring and the alternative risks it may incur should they decide to implement their expansionary plans abroad. The average management's reluctance to take his factories to the sites cheap labour or pollutable meaning South Korea, Thailand and other such places, should not be underestimated.

Fear of being expropriated with possible disruption of integrated operations is a rather extension of alarm over held to ransom by suppliers oil or some other essential material. Wellwishes may the Japanese there is nothing to worry about until they are in the face, but there is little guarantee they will take notice.

Peter Dunn

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# Political scene calms down

# Political scene calms down

ath of the 10% increase in his Government has undoubtedly enjoyed a honeymoon with the electorate, such as new governments or leaders usually do. It per cent. of its experience everywhere. The has little chance of emerging year). An early election would growth settle the question is only how much at the Head of a mainstream faction at any time during his between 5 per cent. as 100% allowance to make for this (by definition, transitory) phenomenon. It is doubtful if the Japanese are in assessing the future. In turn, that could mean two things. One is that factional strife within the LDP may be even more disruptive than usual before Mr. Miki, in his turn, quits. There are already signs of this occurring, with factions taking up positions—which may be tactical and not relate to views on the merits at all—on such matters as the China peace treaty, the Nuclear Non-proliferation Treaty and so on. At all events, it would be extraordinarily optimistic to assume that Mr. Miki can count on a genuine spirit of compromise to have a General Election while the going is good less than 40-strong out of total LDP membership in the lower house of 267, suggests that he be one before the end of next term of office. The party may also feel it has yet to clear up its difficulties with branches of big business, including the banks, power utilities and an independent-minded president of the Federation of Economic Organisations (*Keidanren*) about contributions to the party coffers. In the past year the LDP has abolished the *Kokumin Kyokai*, the organ which did most to raise up £21m. (revealed donations) towards its expenses in the first half of 1974. A new organisation, the *Kokumin Seiji Kyokai* (National Political Association) has appeared in its place, claiming to be an independent foundation which may support several political parties. Presumably this will satisfy most Board-room scruples, even though nothing is forced by the

Apart from being new to the Government, Mr. Miki can be said to have made three differences to Japanese politics—no more. These are: that his reputation (and it is) is relatively unsullied by financial scandals, whereas his predecessor had come to symbolise "money power" in Japanese politics; secondly, that he is somewhat to the left in the party, though it has to be added that he had not been among known critics of previous domestic or foreign policies; thirdly, being a compromise choice in the fullest sense, his accession put a stop to the factional strife racking the Liberal

In this, this respects, the

fact that the Government may fail to grasp this opportunity would in all probability reflect jockeyings among the factions, for which General Elections are important trials of strength. Any of the five main factions, now led by Miki, Tanaka, Fukuda, Ohira and the party's Secretary-General, Mr. Yasuhiro Nakasone, or almost any combination of them, may feel they would do better by waiting (even though anticipating that the party as a whole might do worse). All sorts of questions are involved, such as

though nobody is fooled by the claims of impartiality. Anyway there can really be no doubt the LDP will continue to get the money it needs. However, all sorts of details have obviously had to be settled, which takes time.

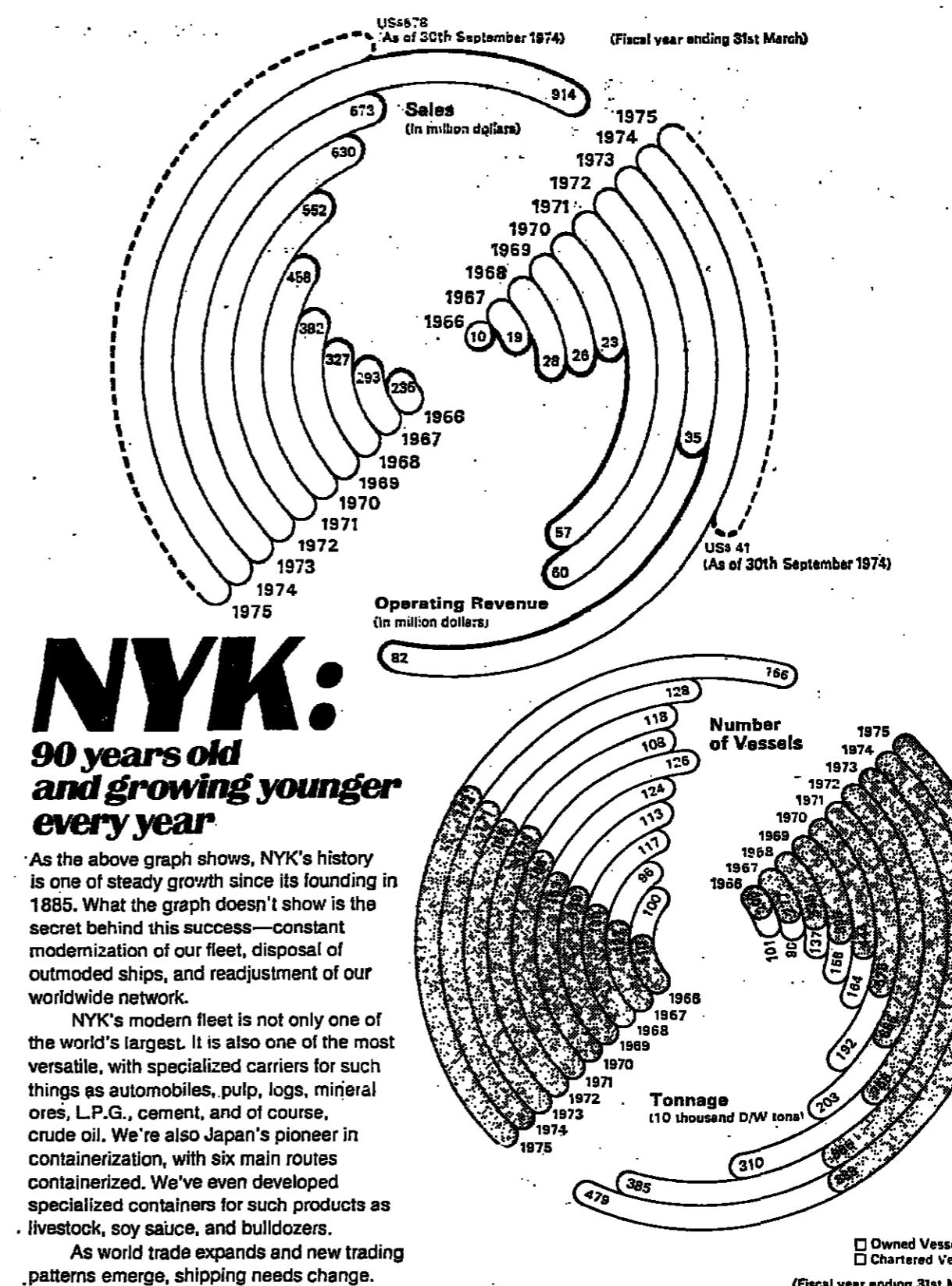
Much the same applies at the receiving end. Donations to the party as a whole (as distinct from donations to the factions) normally come under the control of the president (the Prime Minister) and the Secretary-General, who are usually firm allies if not members of the same faction. No such relationship exists between Mr. Miki and Mr. Nakasone, suggesting plenty of sorting out to be done as to who holds what layers of

In turn, this suggests the second set of consequences for Japanese politics, namely that the public will in due course become disillusioned with Mr. Miki's supposed progressiveness on social and other issues. Recent history suggests this could be politically explosive: at least one of the reasons for Mr. Tanaka's fall from favour was his failure to live up to the "welfare first" and "re-modeled archipelago" promises with which his administration began with a flourish in 1972. At best, Mr. Miki is in constant danger of being exposed as politically impotent. At worst, the electorate will in due course collect campaign funds or waiting for cracks to show in some other faction.

Even the views of Mr. Miki's own supporters are not necessarily cut and dried, while it is also relevant that Japanese Prime Ministers do not have the same power to call elections as, for instance, their British counterparts. Meanwhile, it can be argued there should be party leadership elections in July, which does nothing to reduce tensions within the LDP even though Mr. Miki will in fact not have to run this gauntlet (the electorate will in due course revise the triennial electoral

Peter Duminy

Peter Duminil



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# Industrial planning

cipated continuing favourable trade balance will be entirely compensated for by massive overseas capital investment. This continued high economic performance is seen as bringing with it, and in turn being propelled by, the massive evolutionary changes in expenditure patterns and in industrial structure that both cause and result from national wealth. Private capital equipment investment, the principal engine of Japan's economic growth until now, is seen in slight decline as a proportion of total expenditure, while both government and

production in Japan declines. Rather, these kinds of basic industries will not add to their domestic capacity after 1980. Nor will their exports from Japan increase. Instead, domestic production levels will be maintained at about 1980 levels and the further increases in Japanese demand will be supplied from overseas—to the considerable advantage, one would think, of the producing countries and, in turn to the advantage of Japan's continued increase in trade with those countries.

while both personal consumption and Government capital investment reverse a long trend and increase steadily (although not let it be noted, Government consumption expenditure). This view, is of course, economically sensible and indeed describes in structural terms the meaning of economic growth. Industries must be

**Savings**  
Thus, Japan is seen as moving steadily rather than abruptly to the higher levels of expenditure on recreation, health care, housing, and public welfare which are the result of the long and displaced if economic effectiveness is to increase. In this view of MITI, the next generation of growth, if Japanese incomes are to continue to increase rapidly, needs to result from the whole range of machinery products — general and electrical — and from

are the result of the long and patient high savings, high investment and deferred consumption of the past decades. Welfare expenditure is projected to increase by 2.7 times over 1970, for example. and electrical and non-specialty and other non-petroleum-based chemicals. Export growth in these sectors is seen to be higher than production growth. Put another way, Japan will be competing directly against German

MTI's vision, as it is called, of the economy in the 1980s is most persuasive. It is notably rational, economically cognizant of potential problems in such sectors as technology input and overseas investment management, but throughout sanguine that Japan can continue to shift resources steadily to higher growth, higher technology, higher productivity, directly against German strength in particular over this next decade.

In a sense, all of this describes a continuation by Japan of the process that has taken the country over a century from a peasant, subsistence economy to industrial sophistication. The shift in industrial structure MTI now describes, with a

Textiles in Japan will grow no more, and no words are spent in lament. Metals processing, even the formidable steel industry, will not grow in Japan after 1980.

In fact, the whole task of producing "primary" industrial products (termed in this report "intermediates") will be shifted offshore. That is not to say that steel, petrochemical, paper, pulp, and non-ferrous metals

more toward even more value-added manufacture than before, is, after all, only another generation of shift following on the move from raw silk to cheap cottons, then from cheap cottons to sundries, and next from sundries to appliances and autos.

The special feature of the process in Japan is the ability of the Japanese Government to recognise and encourage the process rather than, as in Britain and in the U.S., seeking to slow or impede it.

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# Anti-monopoly law controversy

THE SCENE was a company shares: penalties for profits has not been easy. Various allegedly illegal actions occurred. As this case grinds its way through Japan's notoriously slow judicial process and as the angle of deflection of each politicians wrestle with anti-monopoly bill revisions, the forefront making it difficult to achieve a consensus and some experts claim it is doubtful any final action can be taken during the current Diet session. While this could easily be the one industry or another on suspicion of collusion in restraint of trade. The business community, still smarting from the lashings it took from politicians, the Press and the public in the speculation-prone period that accompanied the oil crisis, has been forced to suffer these indignities in silence.

Some observers, pointing to deeply rooted attitudes like those of the shipyard executives, that lay at the very foundation of what is known as Japan Incorporated, contend that beneath the surface turmoil, nothing is really changing. Japan will always operate more or less like one giant cartel and within that, many little cartels will exist, often with governmental assistance, or at least approval, they say.

Others, pointing to Japan's first hesitant, but eventually wholehearted turnaround on the question of pollution control, believe the same thing is possible in the area of weakening oligopolistic influences in the business community.

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## Quiet outlook on wages front

Eliot Brooks

WITH JAPAN'S economy still

reeling from recession, employers are hoping to stave off high

wages during this year's "spring offensive." They appear

to have a good chance of keeping increases near to the 15

per cent guideline suggested by

the Japanese Federation of

Employers' Associations.

There are some signs that

the worst of the slump may be

over. Department store and new

car sales, for example, have

been picking up since early

in the year. A recent survey by

Nihon Keizai Shinbun (Japan

Economic Journal) of 82 key

commodities and services seems

to indicate that industrial ac-

tivities in the period April-June

will show a moderate improve-

ment over the period January-

March; and an opinion poll of

executives carried out at the

end of February by the Economic

Planning Agency also

shows that for the first time in

two years a majority of busi-

nessmen expect an improve-

ment rather than a deteriora-

tion in business conditions

during the next half-year.

But there are still many black

spots in the economy. Industrial

banks followed, but their

production in January was down

18 per cent on the previous

year: output was back to a

level of two and a half years

ago. The Development Bank of

Japan predicts a decrease in

the industry in its entirety.

These two examples were

illustrative of the range of

both fiscal 1974 and fiscal 1975.

on the question of competition

in the private sector as the first time since October, 1974.

Government prepared to submit

the revision of the anti-monopoly

law to the Diet for approval.

Unemployment is over 1m, and

the partial break-up of com-

panies commanding monopo-

lics or oligopolistic market per cent on the previous year.

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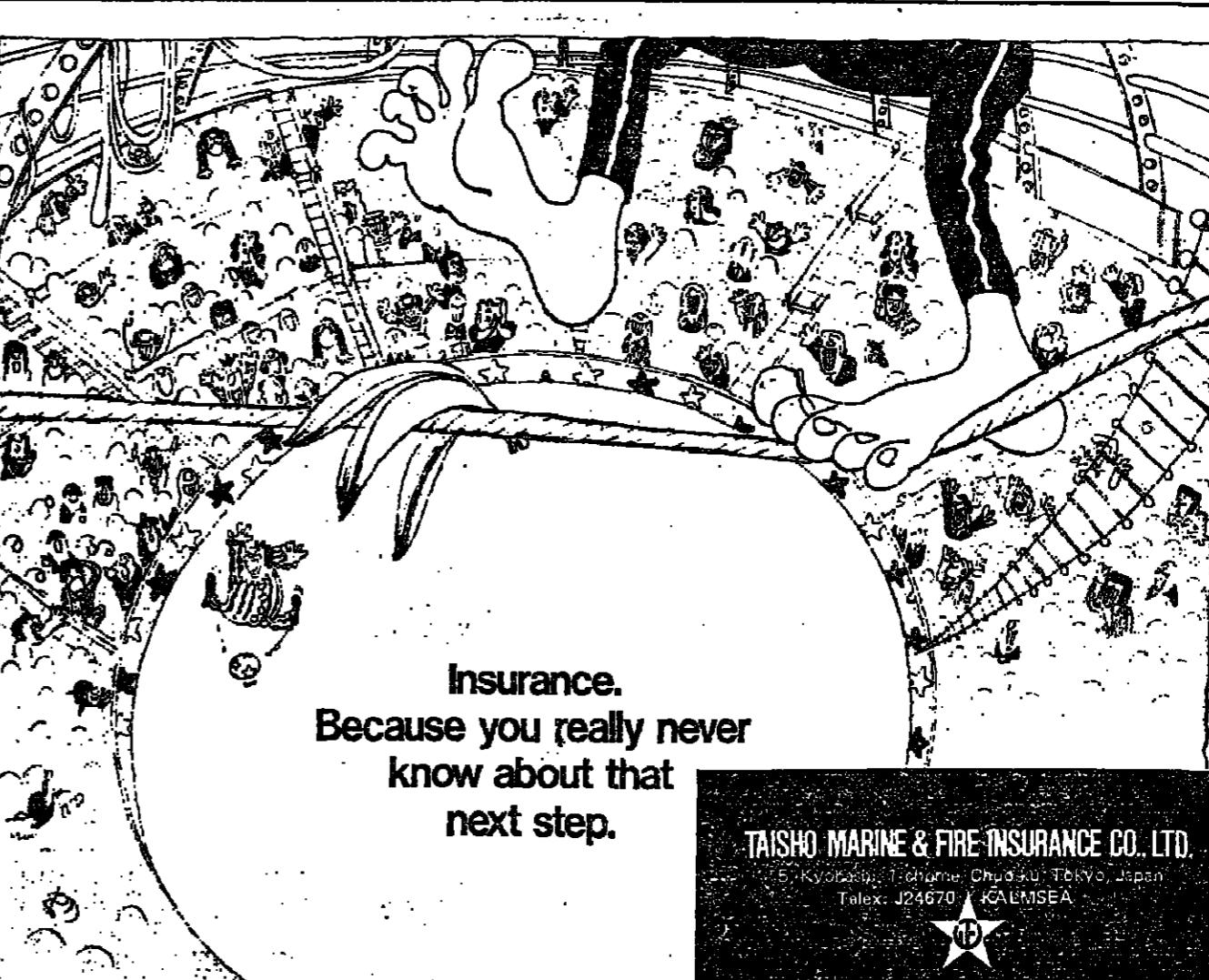
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# Investment abroad on the increase

A fact been the Japanese institutions have had up their international market during the last year. As a result of Japanese foreign investment in the United States, Canada, Australia, New Zealand, and the United Kingdom, which will include Holland and Germany, as part of a survey of the American market. Mitsubishi, Marubeni and C. Itoh are following a similar pattern, using New York as their principal base for expansion in America and London for Europe—with Singapore figuring as the pivot for Asian financing. Mitsubishi, Marubeni and C. Itoh are following a similar pattern, using New York as their principal base for expansion in America and London for Europe—with Singapore figuring as the pivot for Asian financing. Mitsubishi, Marubeni and C. Itoh are following a similar pattern, using New York as their principal base for expansion in America and London for Europe—with Singapore figuring as the pivot for Asian financing. Mitsubishi, Marubeni and C. Itoh are following a similar pattern, using New York as their principal base for expansion in America and London for Europe—with Singapore figuring as the pivot for Asian financing.

Balance of payments restraints have not prevented Japanese from increasing their direct private overseas investments during the past year. Indeed, the anticipated liberalisation of foreign investment in Japan, which is soon expected will find companies more conscious of the incentives for setting up abroad. The total figure for private Japanese investment abroad at the end of last September was £1.7bn., representing an annual growth rate of 27 per cent. over the figure for March. The most important sites were, in order of importance:

	Sm.
U.S.	2,256
U.K.	1,491
Brazil	1,147
Indonesia	1,064
Saudi Arabia and Kuwait	643
Australia	501
S. Korea	459
Canada	407
Others	3,583
<b>Total</b>	<b>11,656</b>

These recent increases have no doubt been largely in fields where the Government has given exemption for financing, notably for energy and raw materials projects. But companies have also succeeded in finding alternative sources of finance which have helped them to overcome the official restrictions to some extent.

As usual, the trading corporations have taken the lead in this. They have built up the capacity of their overseas branches and subsidiaries to acquire funds, in order to meet their financial requirements abroad with funds raised from overseas sources.

Mitsui, for example, has been raising U.S. funds since the oil crisis.

One possibly unexpected paragon for some of them and factor is the impact of the facilitating their financing.

Government's planned revision of the anti-monopoly law, Asahi Glass, and the Yen 2.5m. for instance, the leading sheet glass maker, has apparently decided that further domestic expansion is jeopardised by which do now seem to be in the process of realisation.

In other areas there has even been some actual pulling out of investment, though this has been concentrated mainly in South-East Asia, building on east Asia where there has been earlier experience in India, Thailand and Indonesia.

On the other hand, the inflation of costs has provided an inhibiting factor in some of the larger overseas projects, especially in the steel industry. The Kawasaki-Finsider steel plant at Tubarao in Brazil, for example, is now going to cost about \$2bn. instead of the originally anticipated \$700m.

One result is that more Japanese partners, especially trading houses, are involved in projects.

This factor is one reason why investment in the Middle East has not progressed as fast as had been expected, particularly after the tour by Mr. Takeo Miki, the present Prime Minister, at the end of 1973 when long lists of aid and investment schemes were agreed.

The shortage of local skilled labour is another handicap, about which the backers of the Nippon Steel-Nippon Kokan steelmill project in Saudi Arabia complain. In other cases, notably the Iraq cement plant, the Japanese have lost to European or American competitors.

Some local authorities in the Middle East as a result of the oil embargo scare, only two seem to be moving ahead on the plan to build a hotel in the Marianas Islands, while Unitika, Nippon Mining and mineral project in Saudi Arabia.

Others, like the Yen 300m. chemical fertiliser plant and liquefied petroleum gas scheme in Iraq, are in one way or another held up, and the Ministry of International Trade and Industry in Tokyo, chrome

has just started a fund to speed them up by subsidising the pre-car, copper (Mitsui Metal

CONTINUED ON NEXT PAGE

## Foreign technology

FOR A country that has made such considerable industrial progress since the war, Japan has been singularly dependent on the goodwill of outsiders or that essential factor in growth—new technology. Year after year it has looked to the U.S. for more than half its imported techniques, with a few of the European nations taking up most of the remainder.

It is an arrangement that has worked remarkably well for a quarter of a century and the Japanese would be the first to admit that they could not have got far without purchasing first technical assistance. In fact, well over 14,000 contracts have been entered into in that me.

In turn, we must agree that Japan's engineers and scientists take the very most of what they get from abroad. They have a happy knack of improving upon the import quite frequently and then exporting their original supplier—in the lendhest manner, of course, foreign technology, and rendered versions thereof, have without doubt played substantial role in Japan's export success story.

### More slowly

One waits to see what will be the effect of the complete realisation of technology exports during the fiscal year recently ended. Presumably it could make for even further shopping-around to see Japan's progress up to the mark, though the latest available figures, those for fiscal 73 (ended March 31, 1974), indicated that overseas purchases of technology were owing more slowly than a few years back.

Perhaps some of the technical advances available were not at Japan was looking for at that moment, or the country is taking the strain of the economic recession. However, in fiscal 1973 technology exports still looked very formidable, 1,931 techniques under contracts exceeding one year's duration (15 more than in fiscal 72), and a further 519 under

(32 more). The bill ran up to £1.75m., which was 25 per cent. more than the preceding year, some of it undoubtedly due to the sellers covering their inflationary costs.

Long-term contracts with America took up no less than 51.2 per cent. of the total, with West Germany in second place, but far behind, with 11.6 per cent. France's 10 per cent. bettered Britain's 9.1 per cent.

Strangely, at a time of textile doldrums, technical know-how for the textile industry stood high on the list of acquisitions; possibly the hope is that a new trick or two will help lead the way out of the depression. Not so strangely, techniques involving electronics and communications almost doubled on the previous year and petroleum techniques rose 80 per cent.

One would expect Japan to be looking for anti-pollution devices, but nowadays Paris fashions and golf-course designs are also appearing in the technology purchases, though it should be noted fashions may cover only the use of a particular trade mark. Another Japanese custom is for a number of companies to be granted permission to use the same technology—such as 24 firms for a magnetic tape player, 13 for semi-conductor equipment.

Judging by the figures, Japan looks unlikely seriously to curtail its purchase of overseas technology in the foreseeable future, even though the ever-advancing price of it will demand the exercise of caution and possibly limit the field. We can expect much more two-way costs. No fewer than 292,000 technical co-operation with East scientists and researchers are seeking answers to Japan's needs. The natural science field accounted for 89 per cent. of the costs, the Yen 950m. involved representing 2.16 per cent. of the national income, so Japan is gradually opening closer to the U.S.'s 3.2 per cent. and

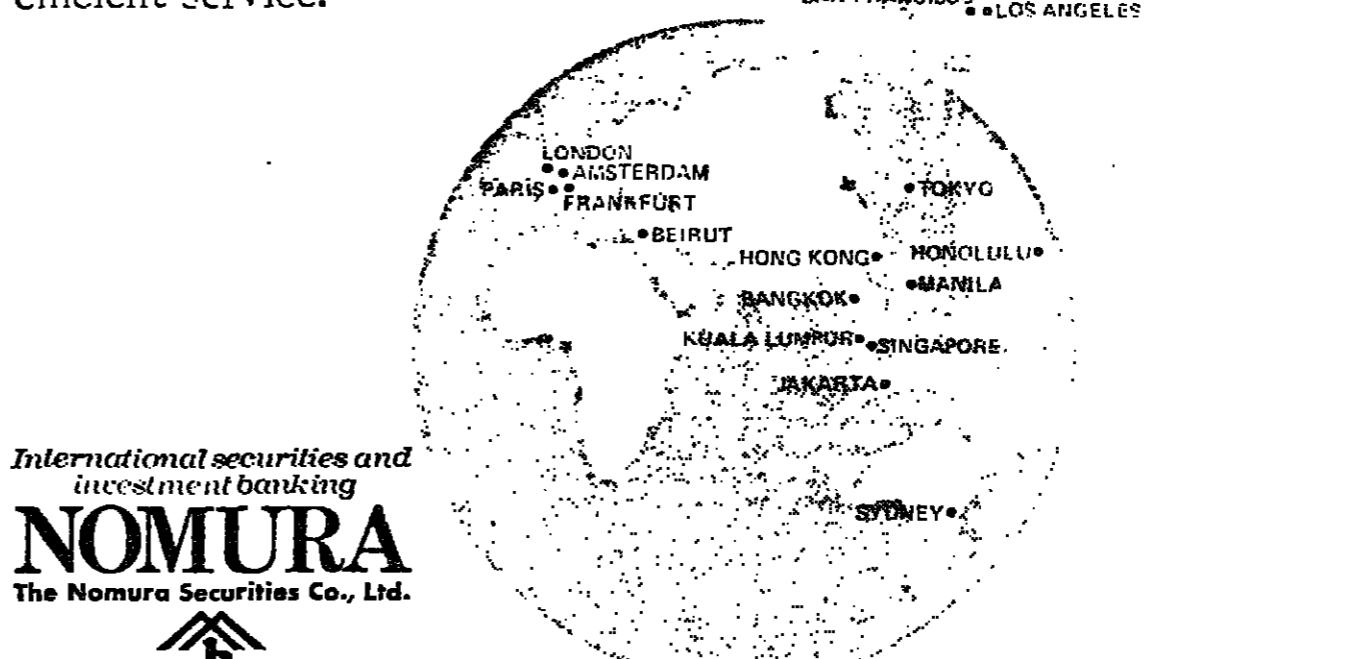
the buyers and sellers of technology of less than one year.

There are two ways in which a country can offset big expenditure

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# Electronics hit by troubles

OVER THE PAST 13 years, last summer, but not all resorting to this practice. Low-priced per cent. Parts and accessories there is almost no room in which Japan's electrical industry has been fortunate models of colour sets have registered an export gain compared with calendar 1973 of Japan. Nevertheless, most of them, however, are simply reflecting the world-wide looking into the problem. As

the industry often were down firms in the industry are not major corporations are sending

almost steadily from one period models.

Plastic frames replaced in quantity, though higher in despatching export market

Now, however, for the second wooden ones and less expensive value. This trend is expected to continue. And overall export can, West European, shipments could fall this year: Eastern, South-East Asian, Central, and South American

in view of the fact that overseas market dropped as much as 14 per cent. or more.

As a result, business the Japanese in co-operation with their domestic and foreign partners, which are now by around

Whether this situation, short-term phenomenon, of many of Japan's largest makers, undoubtedly the Japanese

products are currently engaged in the establishment of more affiliated abroad, particularly in Britain, West Germany

years when the industry sold goods, and to encourage their and the U.S. Business and

retailers to stage discount sales will probably prove extra

for the purpose of lowering energetic marketing efforts

stocks. As a result, business the Japanese in co-operation

profits for the spring term may with their domestic and

decrease by as much as 50 per cent. or more, at least until the

industry's corporations.

Earnings in the industry are the importing countries, considered likely to begin to be largely resolved.

recovered by autumn, although

only moderate progress can be

### Video-tape

This fiscal year, production of consumer electronic appliances is likely to total about £2,513m. in value, or a decline of roughly 1 per cent. from the U.S. Britain and other countries are anticipated in the appliance makers, are

output in fiscal 1974. Some idea of what this means for the industry and to a growing number of only in Japan's domestic market

newly-discovered markets as well as overseas as well.

Selling well at home and in overseas markets

These exports have levelled abroad are Japanese speakers, in this area are Matsushita

last will total no more than 7.1m. sets, a drop of 3 per cent.

Leaders of this glamorous industry had not expected this, their biggest division, to be hit so hard by poor sales over the past 16 months or so. Industry

executives find themselves embarrassed by a combined stockpile of unsold colour TV receivers of more than 800,000, an increase of more than 60 per cent. when compared with inventories just a year ago.

### Exports

Keeping the industry going in the meantime are exports. The expected because of added per cent. of all-time sonal expenses due to pay record of 2.3m. colour TV sets increases and the high cost of colour TV receivers over the next 12 months from April 1 off in recent months. But the amplifiers, turntables and a

Japanese believe that they will wide range of parts required for the assembly of stereo sets. Some

soon find Western Europe an assembly of stereo sets. Some

of Japan, Nippon Electric Company and the Teac Company and the Sony Company, and Tokyo Shimbashi Electric Company.

The fact of the matter is VTR equipment was first produced in Japan about a decade ago, but the products

so expensive and bulky they were sold chiefly to

and corporations. It can only a matter of time, however, for much less expensive

more attractive models developed for home use.

Makers sold more than 100 units in Japan last year

in the industry is that by 1978 will be in the millions if sufficient mass produc-

can get underway, bring down costs to a point where home markets can be developed in Japan and abroad. It could

be a product to bring remarkable

industry, challenging even most active competitors throughout the world.

A. E. Cull



Watch assembly line at the Tokyo factory of Seiko.

## Investment

CONTINUED FROM PREVIOUS PAGE

Mining and others at Frieda, in American employees. But the Dodwell report in Papua New Guinea, oil Europe is not neglected. Third World examples of this, a few months ago offered a share of a \$400m. Venezuelan first place recently. One NHK Spring and three other years from now Japanese interesting development was the Japanese companies of 70 per cent overseas will have a cent of Cimbra, the Brazilian \$93bn., of which about 80 per cent would be in Detroit car-spring manufacturer, with a cent. view to exporting to the U.S. and Europe, and also the recent raise 40 per cent in advanced countries, particularly Australia and

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# Steel industry flexes its muscles

IT HAS never seemed more correct to think of steel as the backbone of the Japanese State. The industry is now behind the Liberal Democratic Party and Government as probably the most influential provider of political funds.

In the past month, as in recent years, it has virtually determined the level of wages for all Japan.

Last year steel played a major role in the export drive which enabled Japan to pay its higher oil bill.

This year the steelmakers could be a key contributor to the business recovery by virtue of their massive capital expenditure programmes.

By some yardsticks the industry has encountered checks to its growth in the past two years. But there is no reason to think it has been any less able to take care of itself. Nor has its prosperity diminished.

## Consumption

Raw steel production reached a temporary peak in the 12 months ended March 1974, when it was 120m. tons. Apparent

domestic consumption was 88.6m. tons and exports were 31.4m. tons (raw steel basis).

Recession year 1974-75 saw production cut to 114m. tons. But even recession proved a positive boon, at least in the early stages, by freeing supplies for exports which until the end of the summer commanded substantially higher prices than the industry was charging at home. Then, when world market prices fell, domestic ones were raised.

The overall result for the 12 months was that Japan exported

36 per cent of its output, which would be unchanged. This is the basic ingredient of much of the repository of vast power.

Exports rose 9.6m. tons to 41m. not as gloomy as it looks. The Japan's economic activity for

tons, and domestic consumption mills have every intention of the foreseeable future.

Imports rose 15.6m. tons to 73m. raising domestic prices in the summer; by as much as 514.50 cents, lower than it had been in 1972-73. Steel product exports (not counting cars and ships), were worth 25.1bn., up 102 per cent.

The second half of the fiscal year was much less satisfactory than the first, but the industry by no means lost its nerve.

Preliminary indications are that export prices will begin to pick up.

That is the theory. In practice, almost anything could happen overseas, but the industry will not do away with most of what it wants from domestic consumers.

Meanwhile, managers have their sights firmly set on 1978, suitably encouraged by semi-official predictions of markets (88 per cent domestic) for more than 150m. tons by then.

The question arises how all this activity fits in with national guidelines or objectives relating to overall economic growth, re-allocation of resources between industrial sectors, domestic congestion, pollution control and so on.

## Projections

Steelmen say it accords very well. Market projections, borrowed from the Industrial Structure Council, assume 1974-75 GNP growth averaging around 5 per cent (albeit starting at zero and mounting to 7.5 per cent).

Though the emphasis in future industrial development is to be placed as far as possible on so-called 'knowledge-intensive' products, such as computers, software and the like, it stands to reason that steel will remain

to around 110m. tons. Exports, too, would be 4m. tons lower at 37m. and the like.

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## JAPAN X

# Motor industry rides out recession

JAPAN'S automobile industry has by no means escaped the effects of the world crisis, though it might be that the repercussions are less drastic for the leading manufacturers, Toyota and Nissan, and the overall shocks less severe than for other advanced economies in which motor manufacture plays a significant role. Certainly, the automobile industry has an important share in Japan's economy: over 1.5m. workers are engaged directly in the motor industry—600,000 in production and 900,000 in the sales and maintenance force—and, with the addition of related fields such as materials production, the total employed accounts for 10 per cent. of all Japan's industrial workers. Production in automobile industry related fields reached about 9 per cent. of total production in 1973. And in the second half of 1974, Toyota maintained the position it has now held for some time—that of the second (to Matsushita) largest money-maker in the country.

### Car sector

Total automobile production in 1974 was just over 6.5m.—a fall of over 1m. from 1973, and the first negative growth figure for almost 20 years. The loss was almost entirely in the passenger car sector (down from 4.47m. in 1973 to 3.93m.), while commercial vehicles increased slightly to 2.62m. The groups of the Big Two continue to control about 70 per cent. of the total figures, not only for production and domestic registration, but also in share of exports. The Toyota Group (Toyota, Daihatsu and Hino) produced 37 per cent. of the total and accounted for 40 per cent. of domestic registrations in 1974, while the Nissan Group (Nissan, Nissan Diesel and Fuji Heavy Industries) recorded 31 per cent. and 28 per cent. respectively. Toyo Kogyo (Mazda) follows a long way behind with 11 per cent. of production (at 740,000 units) only very slightly down on 1973), and Mitsubishi's 1m. units represents 7.5 per cent. of total production. Honda and Isuzu are the only two motor-makers to increase production figures in 1974 over 1973. Honda taking 6.5 per cent. of total production with 430,000 units, almost three-quarters of which were passenger cars.

Total domestic registrations at 3.85m. were well over 1m. down on 1973's 4.95m. Passenger cars dropped 680,000 to 2.28m., and commercial vehicles were down 440,000 to 1.57m. All makers shared fairly equally in the domestic sales slump, the overall total representing 78 per cent. of the 1973 record, and only Toyota and Honda reaching figures higher than the average. (Imported passenger cars, with a total of

over 41,500, for once scored 1.7m. exported by the Big Two, more than their regular figure is an excellent example of the 1 per cent. or less share, to fierce and close competition between the two companies at the top cent. on 1973!) Toyota's Corolla of a sector which is paralleled and Nissan's Sunny led the elsewhere—Mitsubishi's and domestic market for passenger cars in the trading company car registrations by model sector, or Matsushita (National) Corolla reaching well over 1m. and Sony in electronics and electronics are other pertinent instances. With performances so close, the loser one year need not despair, and the manufacturers rely heavily and play otherwise exclusively Toyota and Nissan list.

The cumulative total for Japan's vehicle population—26.7m. units, comprising 15.85m. passenger cars, 10.5m. commercial vehicles and 350,000 buses and three-wheelers—increased by only just over 1m. since 1973, the most insignificant such increase since 1966, the year from which the Japanese automobile industry really took off.

Exports reached a record figure in 1974 and the degree to which the domestic slack was diverted to the export sector is reflected in the big increase from 29 per cent. in 1973 to 40 per cent. in 1974 of total production which was sold overseas. A total of 2.62m. vehicles was exported in 1974, this figure representing almost 550,000 and 27 per cent. more than in 1973. This increase was shared almost equally at 275,000 units by both passenger cars (1.725m., an increase of 19 per cent.) and commercial vehicles (390,000, up almost 45 per cent. from 1973). One maker, Toyo Kogyo, sold more abroad than at home in 1974.

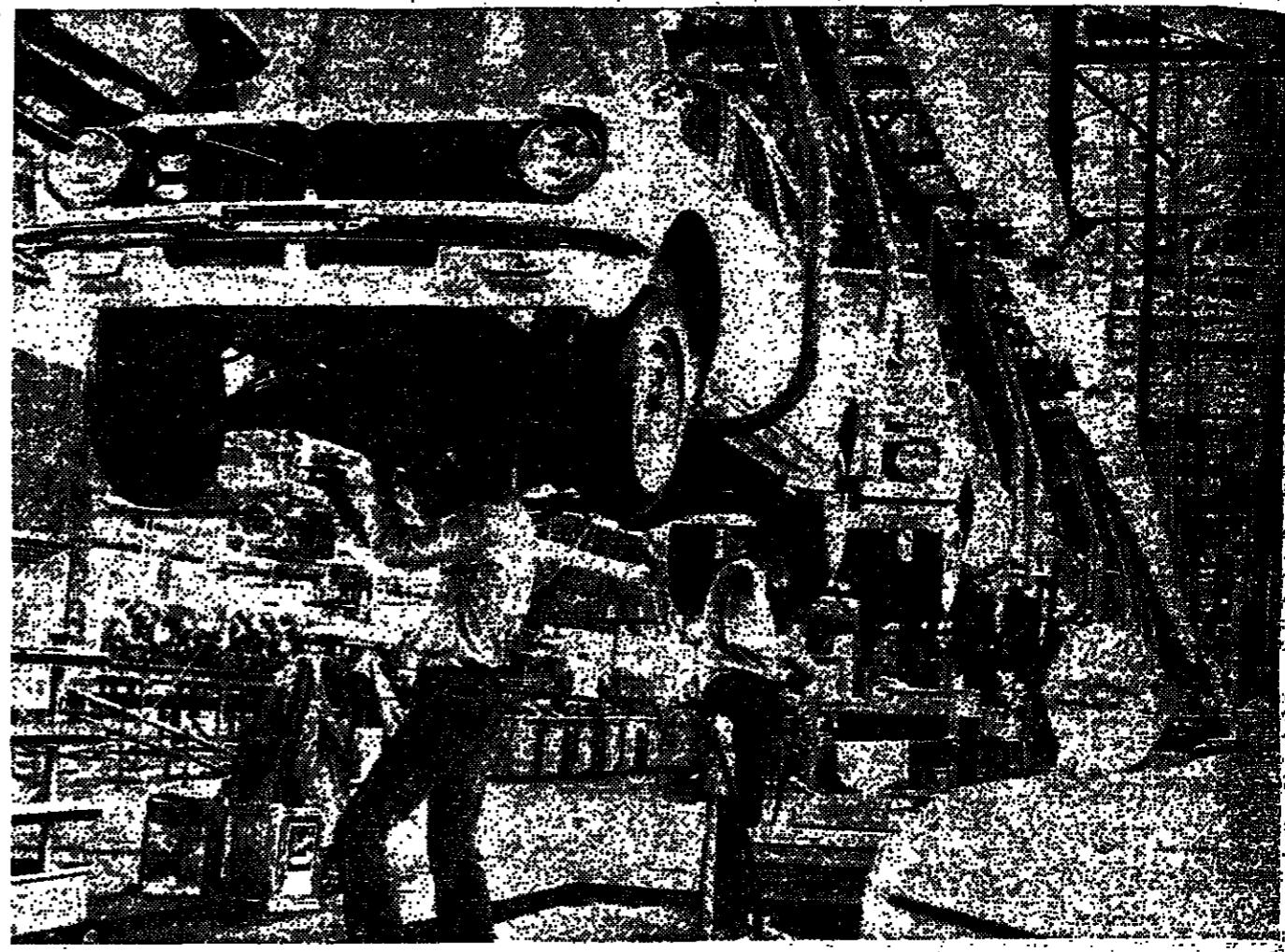
By value, automobile exports accounted for 86.2bn., an increase of 53.7 per cent. on 1973 and just over 11 per cent. of total Japanese exports.

### Major share

By destination, only exports to Europe showed a decrease of 4 per cent. to 388,000 vehicles, which was nearly 15 per cent. of total exports. North America continued to take the major share of Japan's automobile exports, with a total of 1.14m. and a 43.5 per cent. share. (However, the dependence on North America has fallen annually from a 53 per cent. high in 1971.) The next largest sectors, after Europe, were Oceania and South-east Asia, each with totals of just over 290,000 units, and each accounting for 11 per cent. of the market. By country, U.S. was the front runner with 1m. units; Australia took almost 250,000 vehicles, and Britain was Japan's top European market (96,000 units), followed by Holland with just over 50,000.

Each of Japan's seven manufacturers recorded a gain in export totals. Nissan (Datsun) led the field with 864,000 units (21.5 per cent. up on 1973), with Toyota breathing down the Nissan neck at 856,250 units (nearly 19 per cent. up on 1973). The Nissan Group market share of exports was 35 per cent., Toyota's 34 per cent. trailing far behind came Toyo Kogyo with an export total of 388,000 vehicles, 15 per cent. of the overall total. Fourth was Mitsubishi (Colt) with 178,000, a 94 per cent. rise on 1973. Honda sold 120,000 abroad, and Isuzu 106,000 (not far below its domestic total of 117,000). Suzuki's 13,000 more than tripled the 1973 figure.

Nissan topped Toyota for the first time in nearly a decade and the narrow margin, of 7,750 vehicles in an overall total of 1973 with an engine to meet



Toyota assembly line at one of its Takaoka plants.

Sumitomo Bank had provided Y34,000m. (£49m.) loan sufficient to tide over until the end of the spring.

On the other hand, the two remain extremely strong despite the recession. They are not the slightest fear of Japan's Ministry of International Trade and Industry to be obliged to do a British Leyland rescue operation either Toyota or Nissan.

**Prof Geoffrey Bown**  
Director, Centre of Japanese Studies, University of

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# Living with both communist giants

Japan, China, and the Soviet and other raw material exports. The fact is that Japan's relations with each one of them. On the other hand, the hopes of the Chinese and the Soviet Union, as well as with the Soviet Union, are not represented. Chiang's participation in the Chinese-Soviet development have not been fulfilled. Japanese-Soviet trade, it is true, increased between 1970 and the end of last year, but the trade is still below that of Japanese-Soviet trade. The Russians claim to be eager for Japanese economic co-operation in the development of mineral and energy resources in Siberia. At the same time they seem to attach importance to Japanese Governmental financial guarantees for private Japanese firms venturing upon co-operative projects in Siberia. Indeed the chief Soviet trade official in Tokyo emphasised at a press conference this spring that joint projects in Siberia could not be carried out simply between the Russians and private Japanese concerns: the Japanese Government itself must provide backing for such projects. In other words, there is a degree of danger. Events in Manchuria could be followed by political developments in Korea this year, depending on the estimate of the Chinese and intentions of the U.S. and the Soviet Union. Leaving aside the possibility of a crisis in Korea, with its domestic consequences in Japan, the new wave of isolationist sentiment in America and the Japanese in Washington, the readiness to defend them should the need arise.

This can only lead the Japanese to pursue even more carefully their existing policy of keeping on good terms with both Peking and Moscow. It is a very delicate balancing act that has to be sustained. And it is precisely this aspect of the signs that the scales which have been tipping in favour of Peking.

## Territorial

For one thing, relations with China, although complicated by the Taiwan issue, are not being devolved by a contentious territorial question of the magnitude of the Northern Islands controversy, the great stumbling block in the way of a genuine Japanese-Russian understanding. Secondly, Sino-Japanese trade is booming: and Japan is now China's largest trading partner. Moreover, trade with China now exceeds trade with Taiwan, not to mention trade with the Soviet Union. The future seems promising, too. For the Chinese, it is reported, one reason for Soviet firmness "undertaken to supply Japan with a significant share of their oil production. It remains to be seen, of course, whether Japanese expectations here will be realised. But China has a trade deficit with Japan, claims on the Maritime representative of the Government party, although the

Japanese Government as such has not been represented. Chiang's death, in fact, has made little difference. His son, Chiang Ching-kuo, the Premier, is said to be prospect this year are two to be resolutely opposed to the Chinese-Soviet peace and amity with China giving up the Kuomintang's legitimate claim to be the only legitimate government of China. If this is so, it can only stiffen the attitude of the pro-Taiwan minority within the Liberal-Democratic Party.

Mr. Miki has long been

strongly in favour of consolidating Japan's relations with Peking, but his administration

contains some notable members of the pro-Taiwan group whom

Premier Miki cannot afford to ignore. When it comes to concluding the treaty with Peking they may be seen to have had some influence on its final wording.

For example, the pro-Taiwan

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opposes the term

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The Russians maintained that joint projects in Siberia

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## Concession

The first of these will be easier to conclude than the second, and progress has already been made in this direction: more than enough to have given the Soviet Union some anxiety. Thus in February the Russians attempted to forestall a Sino-Japanese treaty by offering Japan a pact of "good neighbourliness and co-operation." This was rejected by the Japanese Government, because the proposed pact said nothing about the Northern Islands. The Russians maintained that this joint project in Siberia could not be carried out simply between the Russians and private Japanese concerns: the Japanese Government itself must provide backing for such projects. In other words, there is a degree of danger. Events in Manchuria could be followed by political developments in Korea this year, depending on the estimate of the Chinese and intentions of the U.S. and the Soviet Union. Leaving aside the possibility of a crisis in Korea, with its domestic consequences in Japan, the new wave of isolationist sentiment in America and the Japanese in Washington, the readiness to defend them should the need arise.

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# COMPANY NEWS + COMMENT

## Menzies cautiously optimistic of growth

SALES FOR the first eight weeks of the current year of wholesale and retail newsgroups and booksellers, etc. John Menzies (Holdings) increased by 41 per cent and are balancing rising costs, says the chairman, Mr. J. M. Menzies.

Subject to unforeseen events, he is cautiously optimistic that "growth will resume in the way to which we have become accustomed."

The new stores are running above budget and should produce increasing returns as the year progresses and a substantial positive cash flow is being generated with a cumulative monthly increase planned.

This, says Mr. Menzies, will stand the company in good stead and enable it to take advantage of opportunities for expansion if the timing is right.

New ventures in the retail field are continually being explored. A business in the company's field has been acquired in Lyon to gain experience in Continental trade, and six fast food restaurants have been opened in Scotland "with excellent results."

As reported on April 23 group pre-tax profit for the year to February 1, 1975 was £2.14m. (£2.4m.), and the dividend is 3.82p (3.49p), net of per share. On current purchasing power basis current profit is shown at £3.18m., earnings per share 27.0p, assets per Ordinary 165.2p, and return on total equity interest 17.7 per cent.

Meeting, Edinburgh, May 27 at 12 noon.

### Comment

John Menzies' balance sheet shows the all too familiar pattern of swollen working capital requirements—stocks and debtors are up by two-fifths and a third respectively.

Over the year, the group has moved from being a net cash holder to a net borrower, with debts to the debtors now representing roughly 48 per cent of shareholders' funds. However, it is interesting to note the advantages of CPP accounting: both earnings and net assets per share are more than doubled while the fact that J.M. appears to turn over stocks 23 times a year seems of particular benefit to the p & L on the trading front, the acceleration in sales growth from year from 23 per cent in the first half to 44 per cent in the second—appears to be sustained, and the market is giving some recognition in the yield of 5.3 per cent at 105p.

### AUTM BOOKLET

The Association of Unit Trust Managers has published a booklet, *Personal Taxation and Unit Trusts*, which summarises the tax provisions connected with unit trusts and comments on changes which have seen new unit trust share from 60.8p at December 31, of Farnell-Tandberg and lease

INDEX TO COMPANY HIGHLIGHTS							
Company	Page	Col.	Company	Page	Col.	Company	Page
Bacal	30	7	Pearl Assurance	30	5		
Bids and Deals	30	5	Ransomes Sims	26	6		
Farnell Electronics	26	4	Roboserve	26	8		
F.T. Share Service	26	7	Rotaflex (G.S.)	26	8		
Glenlivet	26	2	Rowntree Mackintosh	26	8		
Lyle Shipping	30	8	Scottish United	26	7		
Magnolia Mfg.	26	3	Style Barratt	30	8		
Menzies (J.)	26	1	Tehidy Minerals	26	8		
Mettoy	26	7	Towles	30	7		
National Carbonising	30	8	United Rlys. Havana	26	6		

resulting from the April 1975 price rise from an average 90p to 140p per gallon (current prices are in the 165p/175p range) net working capital requirements have increased by £1.2m. Net cash out is £1.1m., including deferred taxation of £1m., relating to both capital allowances and stock appreciation relief, but at the same time the group has lost £0.7m. of credit on current taxation liabilities. So, the financing of debtors to the tune of £1.3m. has posed problems. Fortunately, the company has a relatively small net margin to pay duty burdens and margins in new fillings (over half of trading profits) seem firm enough, but the overall picture for sales and financing is not rosy. At 143p the yield is 3.7 per cent.

Chairman's statement this page

THE CONSOLIDATION of expansion is now the aim of Glenlivet Distillers, so it can concentrate on the promotion of its own brands, especially in overseas markets, says the chairman, Capt. Iain Tennant.

Expansion at Longmorn distillery has been completed and at Benriach it should be finished by the end of the year. But because of the economic conditions, the plans for Glen Grant in 1976 have been postponed.

New warehouses at Glenlivet and Longmorn are nearly completed, but further facilities will be required next year.

In 1974, which the chairman describes as excellent, group turnover was £12.25m. (£8.12m.) and profits came to £2m. (£1.45m.).

The dividend is 3.375p (3.0745p), as reported on March 20, but the chairman is confident the group will maintain the dividend.

At 143p, 10.4 per cent of the Glenlivet equity.

Meeting, Edinburgh, May 27 at 12 noon.

### Comment

Glenlivet's debt-equity ratio has risen from 36 per cent to 62 per cent during 1974, a net cash outflow of £2.5m. Capital expenditure amounted to over £1m. and this has been largely financed out of 1.09 net approximately to a maximum permitted, 2.0576p.

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# IN THE HIGH COURT OF JUSTICE (ENGLAND) CHANCERY DIVISION

MR. REGISTRAR, DEARBERGH

IN THE MATTER of ESTATES HOUSE INVESTMENT TRUST LIMITED No. 001149 of 1975  
— and —  
IN THE MATTER of ESTATES HOUSE SECURITIES LIMITED No. 001150 of 1975  
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IN THE MATTER of BRITISH ISLES & GENERAL INVESTMENT TRUST LIMITED No. 001151 of 1975  
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IN THE MATTER of CAIRNTON INVESTMENT TRUST LIMITED No. 001152 of 1975  
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IN THE MATTER of NEW WORLD & GENERAL INVESTMENTS LIMITED No. 001156 of 1975  
— and —  
IN THE MATTER of SCOTTISH, OVERSEAS & COMMONWEALTH INVESTMENT TRUST LIMITED No. 001157 of 1975  
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IN THE MATTER of STERLING & OVERSEAS INVESTMENTS LIMITED No. 001158 of 1975  
— and —  
IN THE MATTER of UNITED KINGDOM & OVERSEAS INVESTMENT COMPANY LIMITED No. 001159 of 1975  
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IN THE MATTER of CHARTERLAND & GENERAL LIMITED No. 001160 of 1975  
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IN THE MATTER of FANTI CONSOLIDATED INVESTMENT COMPANY LIMITED No. 001161 of 1975  
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IN THE MATTER of THE INVESTMENT AND PROPERTY TRUST LIMITED No. 001162 of 1975  
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IN THE MATTER of NORTHERN & TRANSATLANTIC TRUST LIMITED No. 001163 of 1975  
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IN THE MATTER of MORGAN, LYONS & CO. LIMITED No. 001166 of 1975  
— and —  
IN THE MATTER of PREFERENTIAL INVESTMENT TRUST LIMITED No. 001167 of 1975  
— and —  
IN THE MATTER of SECOND RE-INVESTMENT TRUST LIMITED No. 001168 of 1975  
— and —  
IN THE MATTER of TRUST OF TRANS-CANADA SHARES LIMITED No. 001169 of 1975  
— and —  
IN THE MATTER of THE COMPANIES ACT, 1948

NOTICE IS HEREBY GIVEN that by an Order dated the 18th April 1975 made in the above matters the Court has directed (inter alia) separate Meetings of the holders of (i) the 4.2 per cent. Cumulative Preference Stock and (ii) the Ordinary Stock (including Warrants to Bearer representing Ordinary Shares) of CHARTERLAND & GENERAL LIMITED (hereinafter called "the Company") (other than that Stock and those Warrants beneficially owned by any of the above-named Companies) to be convened for the purpose of considering and, if thought fit, approving (with or without modification) a Scheme of Arrangement proposed to be made between (inter alia) the Company and the holders of its said classes of Stocks.

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DATED this 3rd day of May 1975.

ALLEN & OVERY  
9 Cheapside, London EC2V 6AD.  
Solicitors for the above-named Company.

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DATED this 3rd day of May 1975.

ALLEN & OVERY.  
9 Cheapside, London EC2V 6AD.  
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# COMPANY NEWS

## Pearl a net investor in equities in 1974

Lyle £20m.  
fleet value  
surplus

Total assets of the Pearl Assurance Company rose by 20.5% to £77.8m. during 1974. Gross investment income increased by 5.5% to £61m. of which 36.4 per cent came from equities, 29.6 per cent from property and 10.3 per cent from property and 10.3 per cent from mortgages and loans.

The annual report reveals that the Pearl was a net investor in equities in 1974, to the amount of just over £m. Net investment in property amounted to £5.5m. and the portfolio was written up by £5m.

The forward programme at the end of 1974 comprised planned premium and dividend payments totalling £15.4m. Holdings of equities were reduced by £m. and other fixed interest investments were cut by £7m. Net advances under house purchase mortgages came to £m.

The ordinary branch life fund increased to £73.5m. at the end of the year. from £34.6m., while the industrial branch fund amounted to £33.2m. against £33.1m. at the year's beginning.

Combined business in force for the combined funds amounted to some assured funds and bonuses of £2.36m. and annuities and bonuses of £1.7m.

Commenting on the life funds, Mr. McIntyre also states that the Pearl, as a predominantly with profit company, is basically opposed to the practice of use of policyholders money to ensure full benefits for policyholders in failed life companies. He hopes that efforts by the industry would ensure the Government's scheme of taking forward business secured full employment about half the fleet beyond next 12 months, but for the remainder sufficient gaps in force commitments exist to carry over in the short term. By this period it remains to be seen whether the company is soon to be able to provide further information.

The chairman says: "The

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from 27.32 to 26.87 in the ordinary branch. New business growth has been accounted for the increase, but the major elements are rises in salary and other staff-related costs and increases in postage and telephone charges, rents and rates.

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# FT Monthly Survey of Business Opinion

## GENERAL OUTLOOK

### One cheer for the Budget

CONFIDENCE ABOUT the business situation and the U.K. economy generally remains at a very low ebb. The Budget was an important background factor to this month's replies, with most of our respondents interviewed after its announcement and return visits made to those who had been seen earlier in the month.

There is little doubt that the Chancellor's aim to company liquidity — in the form of tax relief on stock appreciation and assistance for certain investment projects — has gone down well with businessmen. This said, however, the big question is whether the Budget, as a total package, is considered adequate enough in view of the country's problems.

On this point companies are much less happy. The general feeling was that, in the circumstances, the Budget should have been much tougher both with regard to inflation and the level of public spending.

All the predictions this month are of a continuing move into deeper recession, with companies very concerned about recent and future trends of output, orders, investment and employment. overshadowing everything is the high rate of inflation which, in spite of the recession, is seen as persisting and probably accelerating in the months ahead. Despite the level of unemployment, companies are still projecting sharp increases in wage rates and prices for the next year or so.

## ORDERS AND OUTPUT

### Decline continues

FOR THE first time during the current U.K. recession our index of recent delivery trends shows a negative balance — that is, more firms are reporting that production has been falling than are reporting an increase. This follows several months during which the positive balance was dropping but still positive.

The graph measuring the trend of recent orders continues to decline, with more than three-quarters of the mechanical engineering respondents pointing to a downturn in new orders during recent months.

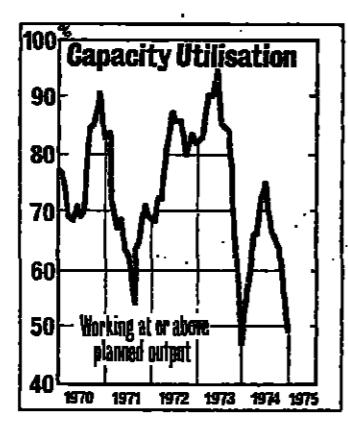
Despite these trends, the

replies point to some upturn in production in the next 12 months — albeit a small one. But behind the median forecast increase of some 3½ per cent lies a marked rise in the expected turnover of the brewers and distillers, and a sharp fall of 10 per cent in engineering output.

By comparison with their replies four months ago, brewers and distillers and the paper and packaging firms were somewhat more optimistic about the likely order trend, but the engineering industry was definitely more pessimistic.

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## CAPACITY AND STOCKS

### Big cuts expected

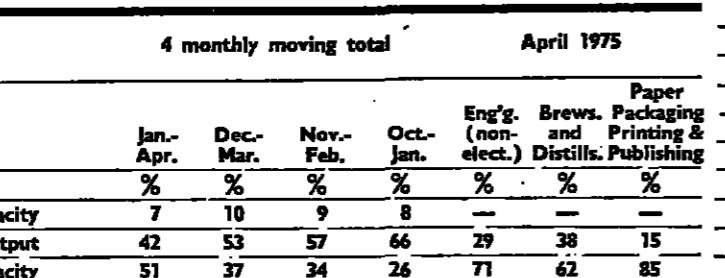
THERE WAS a time when shortages of raw materials and skilled manpower were predominant in respondents' answers about the factors affecting production. Those days are gone — for the all-industry sample — and the outstanding constraint is the shortage of orders, with 84 per cent of firms citing shortages of orders in the domestic market, and 35 per cent shortages of export orders. In both instances, these figures are significantly higher than was being recorded a few months ago.

Yet, even at this stage of the recession, the problem of shortages of skilled manpower in the engineering industry is underlined by the fact that 56 per cent of firms say they are

still suffering from shortages of skilled labour, and that these shortages are impeding their production.

With regard to stocks, there is a very strong balance of opinion that present levels are too high, and will have to be reduced in the coming months.

As one might expect, the proportion of companies saying they are working at planned output levels has again come down, and now amounts to little more than 50 per cent. This low level of the capacity utilisation index has only been reached on one previous occasion in the history of this survey — during the 3-day week last year.



## CAPACITY WORKING

### 4 monthly moving total April 1975

	Jan.-Apr.	Dec.-Mar.	Nov.-Feb.	Oct.-Jan.	Eng'g. (non-elect.)	Brews. Distills.	Paper Printing & Publishing
Those working at:							
Above target capacity	7	10	9	8	—	—	—
Planned output	42	53	57	66	29	38	15
Below target capacity	51	37	34	26	71	62	85
No answer	—	—	—	—	—	—	—

## INVESTMENT AND LABOUR

### A bleak year ahead

OUR FINDINGS on the prospects for both industrial investment and employment bear out the general expectation of a decidedly bleak year ahead.

The national unemployment total is already on a sharply rising trend; replies this month show that the number of concern expecting to reduce their labour force over the next 12 months exceeds that predicting an increase by about a third.

Our index for capital investment prospects showed a reac-

tion last time to the huge decline in confidence experienced since the middle of last year. This month, however, the graph has resumed its downward trend, with the percentage of respondents expecting lower capital expenditure this year exceeding

that forecasting an increase by 15 per cent.

Of individual sectors surveyed this month, brewers and distillers are more inclined to say their labour forces will fall than they were last December.

Engineering companies are

slightly less gloomy about em-

ployment prospects than they were then, but they emphasise

that they are resorting to short-

time working as an alternative to redundancies.

The paper and packaging in-

dustry envisaged a somewhat

more buoyant prospect for in-

vestment, but the engineering

industry is even more depre-

ciated than it was, with three-quarters

of respondents forecasting a drop

in capital expenditure this year exceeding that forecasting an increase by 15 per cent.

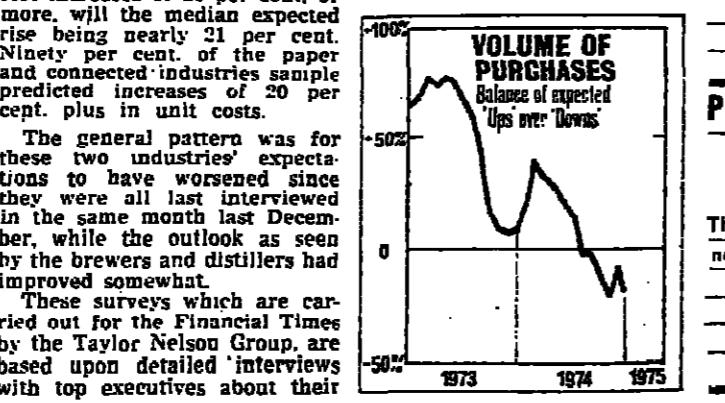
Three industries and some 30 companies are covered in turn each month from a sample based upon the F.T. Actuaries index, which accounts for about 60 per cent of the total turnover of all public industrial companies. The weighting is by market capitalisation.

Of the industries surveyed this month, the worst outlook for unit costs is seen by firms in the food, drink and tobacco industries. Two-thirds of the mechanical engineering sample expected unit cost increases of 20 per cent, or more, will the median expected rise being nearly 21 per cent.

Ninety per cent of the paper and connected industries sample predicted increases of 20 per cent plus in unit costs.

The general pattern was for these two industries' expectations to have worsened since they were all last interviewed in the same month last December, while the outlook as seen by the brewers and distillers had improved somewhat.

These surveys which are carried out for the Financial Times by the Taylor Nelson Group, are based upon detailed interviews with top executives about their



## COSTS AND PROFIT MARGINS

### Outlook still gloomy

THESE CONCLUSIONS relate to the companies' situation and prospects.

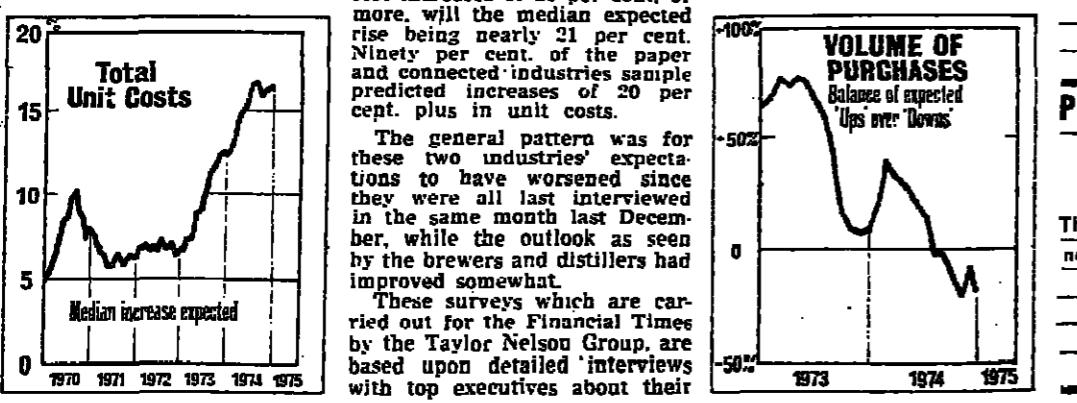
The indices for expected changes in wages and prices over the next 12 months have both risen to unprecedented levels; and while there has been a marked improvement in companies' expectations about the course of profit margins, the proportion predicting a decline in margins still exceeds that looking for an improvement — by a fifth.

The all-industry figures are, however, the worst outlook for unit costs is seen by firms in the food, drink and tobacco industries. Two-thirds of the mechanical engineering sample expected unit cost increases of 20 per cent, or more, will the median expected rise being nearly 21 per cent.

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## GENERAL BUSINESS SITUATION

### 4 monthly moving total April 1975

	Jan.-Apr.	Dec.-Mar.	Nov.-Feb.	Oct.-Jan.	Eng'g. (non-elect.)	Brews. Distills.	Paper Publishing
Are you more or less optimistic about your company's prospects than you were four months ago?							
More optimistic	14	14	11	16	—	20	9
Neutral	50	53	46	42	34	42	11
Less optimistic	33	30	43	42	66	18	80
No answer	3	3	—	—	—	—	—

## EXPORT PROSPECTS (WEIGHTED BY EXPORTS)

### 4 monthly moving total April 1975

	Jan.-Apr.	Dec.-Mar.	Nov.-Feb.	Oct.-Jan.	Eng'g. (non-elect.)	Brews. Distills.	Paper Publishing
Over the next 12 months exports will be:							
Higher	69	67	65	72	86	71	73
Same	15	18	20	21	8	29	15
Lower	16	15	15	7	6	—	12

## NEW ORDERS

### 4 monthly moving total April 1975

	Jan.-Apr.	Dec.-Mar.	Nov.-Feb.	Oct.-Jan.	Eng'g. (non-elect.)	Brews. Distills.	Paper Publishing
The trend of new orders in the last four months is:							
Up	22	25	28	34	17	14	2
Same	17	21	19	18	—	24	39
Down	36	35	36	29	81	2	10
No answer	25	19	17	19	2	60	49

## PRODUCTION/SALES TURNOVER

### 4 monthly moving total April 1975

	Jan.-Apr.	Dec.-Mar.	Nov.-Feb.	Oct.-Jan.	Eng'g. (non-elect.)	Brews. Distills.	Paper Publishing
Those expecting production/sales turnover in the next 12 months to:							
Rise over 20%	1	1	2	3	—	—	—
Rise 15-19%	1	2	1	1	—	—	—
Rise 10-14%	14	15	16				

THE JOBS COLUMN

# Not much by way of kindly light

BY MICHAEL DIXON

WITH a third of the year gone, nobody I talked to really believed in the Chancellor of the Exchequer's talk of a coming boom. Nobody really felt that Government-backed schemes, such as Sir Ian Rymer's proposals for British Leyland, would amount to anything better than sending more tax-financed shovels and brooms into the Auger stables while the horses were still in there.

Depressing though this is, it is still possible to find people who can view the situation in somewhat optimistic light. For instance, the above figures still compare favourably with the corresponding estimates of 9,000 to 30,000 unemployed executive types in the bleak days of 1976-77. For another instance, observations from the TALK OF THE TOWN column concerning the stock market suggest that stock market prices are now creeping back towards higher starting levels, and that recruitment in insurance is now more buoyant than it was last autumn, particularly in the broking side.

I would like to be cheerful about the future, too. But the trouble is that such relatively optimistic comments as have been turned up by my latest Post Office check on consultants' and employers' opinion, have apparently had no firmer base than a temporary and superficial suspension of disbelief. "I force myself to whistle for five extra gains by taking on more people must inevitably appear smaller than the chance of extra losses through redundancy payments, especially in view of the Employment Protection Bill."

And similarly, in the end, Rightly or wrongly, legend has few days spoken every one of my sample. It that the shedding of accountants is being filled at an undesirable rapid rate. "We don't want to be rushed off our feet," I was told. "Choosing wisely takes time."

The brightest hope in the market for managerial types remains the demand from overseas which, although it fluctuates, is still there. However, interest from abroad in employing British executives seems now to be outstripped by executives' interest in becoming employed abroad.

As for home demand at present, even if one discounts the whistling in the dark, there is no doubt that the situation is holding up better than the pessimists expected at the turn of the year. But even this relatively cheery fact is tarnished by a couple of observations.

One is that, although the demand and prospects of chief executives are high for the skilled financial executive who has proved he can "squeeze an extra margin out of the bottom line", the outlook for the more average accountant seems to be deteriorating. I'm told that, in overall terms, demand for accountants outside the London area is now exceeded by the supply of candidates, and that in London the two sides are pretty well in balance.

The second observation is that, when a company is making better than they are for managerial jobs.

In view of Sir Monty Finniston's insistence on the need for 20,000 redundancies at the British Steel Corporation, it might seem surprising that the corporation's current policy is to carry through its graduate recruitment programme as planned. This policy is based on a belief that a sustained intake of "raw material" for managerial responsibility is (like the redundancies) essential for the British steel industry's future effectiveness.

As for jobs at this level in business," said the observer—a major consultant, "there are usually three or four key responsibilities which far outweigh all the others. I'm sure that this is still the case in reality. But when a variety of peripheral departments get involved in choosing a candidate, the effect is to exaggerate the importance of the subsidiary tasks. So the candidate best fitted to discharge the key responsibilities tends to get passed over in favour of the one who pleases the largest number of the interest groups.

Basing appointments on the least antagonism rather than on the greatest effectiveness may be all right for the Civil Service, but it bodes ill for business companies."

Another aspect of the recruitment market which I have checked during the past

However, one of two graduate recruiters can be heard saying that students are wise to try to rush employers into accepting them. These remarks are based on a feeling that the so-far remarkably upheld targets are coming under threat of sudden revision. "Any student who isn't signed up for a job within the next six months or so could easily be in deep trouble."

ANOTHER point—which readers may choose to take as a sign of the times—is that the Government-sponsored Professional and Executive Recruitment agency is thinking of laying on evening "surgeries" staffed by philanthropic campus-cultivators from private enterprise consultancies, to provide advice for unemployed executive-type workers. The plan is apparently to start running these at PER's London headquarters (45 Grosvenor Place, London SW1X 7SB—tel. 01-235-7030) and then, if justified by demand, to extend the scheme to other centres.

That is not much to relieve the gloom which I'm sorry to have to report this week. But next Monday I will have some jobs on offer.

## CONTRACTS AND TENDERS

### THE LIBYAN ARAB REPUBLIC

#### Ministry of Treasury

##### Central Tender Board Tripoli

INTERNATIONAL TENDER  
No. 17/75

#### CONSTRUCTION OF WADDAN-SEBHA ROAD

(350 KMS.)

The Central Tender Board invites specialised Road Construction Companies to submit their tenders for the construction of the Waddan-Sebha road project (350 kms. approx.).

Tender documents may be obtained against an un-refundable fee of LD 150. (One Hundred and Fifty) from the Ministry of Communications, Roads Department, Tripoli, Libyan Arab Republic.

Each Tender must be accompanied by a provisional deposit amounting to LD 200,000 (Two Hundred Thousand Libyan Dinar) through any of the following ways:

- With receipt issued by the Public Treasury of the L.A.R.
- With a confirmed cheque issued by a Bank in the L.A.R.
- With a letter of guarantee issued by a Bank in the L.A.R. with a six month validity.

Tenders should be submitted in wax sealed envelopes addressed to:

Chairman of the Central Tender Board,  
Ministry of Treasury,  
Tripoli,  
Libyan Arab Republic.

Closing date 16th June, 1975.

### Hong Kong Mass Transit Railway

#### Pre-qualification of Contractors

Pre-qualification procedures for the first group of civil engineering contracts for the Hong Kong Mass Transit Railway have now been completed and tenders were invited for the first major contract on 14th April.

The Mass Transit Railway Provisional Authority invites civil engineering contractors with wide experience to register for pre-qualification for the second group of five international contracts, tenders for which will be called progressively between July and September. Tenders for each contract will be invited for detailed design and construction of the works from a limited number of selected contractors having appropriate experience and expertise.

The works in the second group of contracts comprise 5.3 km of 4.9m diameter bored tunnels, five stations constructed by cut and cover methods and an immersed twin tube tunnel 1.4 km long under the harbour. A brochure entitled "Preliminary Information for Prospective Tenderers" is available on payment of US\$10/- per copy from:

Mass Transit Railway Provisional Authority  
Hutchison House  
10 Harcourt Road  
Hong Kong  
or  
Freeman Fox & Partners  
25 Victoria Street (South Block)  
London SW1  
England

This brochure gives full instructions to prospective tenderers on pre-qualification details to be submitted with their applications for registration on the list of tenderers. Applications accompanied by the applicant's latest company report should comply with the requirements set out in the brochure and be submitted by 1st June 1975.

NORMAN THOMPSON  
For Mass Transit Railway Provisional Authority

### INTERVENTION BOARD FOR AGRICULTURAL PRODUCE

#### INVITATIONS TO TENDER

##### FOOD AID

Tenders are invited for the supply of 20,000 metric tonnes of soft wheat (wheat other than durum) in bulk and delivery CIF to the port of Chittagong. The consignment is destined as national food aid for Bangladesh.

The allowance for the supply of the grain and transportation cost will be determined on examination embodied in a notice of invitation to tender, together with tendering forms, may be obtained from Branch B, Internal Market Division, Intervention Board for Agricultural Produce, 2 West Mall, Reading. Tel. 0734 553626.

Tenders should be submitted by 12 noon on Wednesday 14 May 1975 to:

HOME-GROWN CEREALS AUTHORITY,  
Hamlyn House, Highgate Hill, London N19 5PR.

#### APPOINTMENTS WANTED

##### International Commodity Career Wanted

by young graduate in Economics/Commodities trading, shipping, insurance, accountancy and stockbroking experience. Fluent English/Chinese. Sound financial experience in Hong Kong. Position as trainee—any location—desired.

Write Box T.4091, Financial Times, 10, Cannon Street, EC4P 4BY.

##### STOCKBROKING ADMINISTRATION

Senior position in Stockbroking sought by qualified Accountant age 40 (18 years SE experience—7 years in Manager), as Admin. Partner/Manager/Accountant, etc. Experienced in rule 79(3) returns and passed SE exams. PHONE REF. P.C.S. 928 8391

##### BUSINESS OPPORTUNITIES

##### DIAMONDS FOR INVESTMENT

Diamond Selection Limited offer loose, cut and polished diamonds from a cross section of引出 the world's range as at 1st May, 1975.

Price Note—Diamonds in per carat range. Carat is the unit for investment.

DEL Grade—Diamonds in per carat range.

Carat is the unit for investment.

120/101/56 4.231

180/101/35 3.954

200/101/16 3.112

350/99/196 2.650

350/99/197 300%

since 1st May, 1975.

500/99/85 1.088

750/99/75 1.517

750/99/56 1.959

150/99/56 0.554

250/99/143 374

DSL grade is made up as follows—

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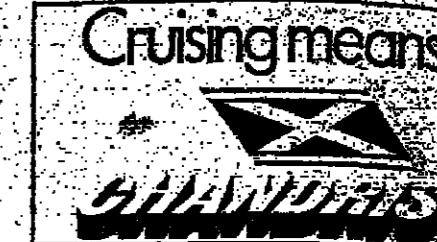
DSL



Monday May 1		The Financial Times Monday May 5 1975	
INDUSTRIALS		INDUSTRIALS	
INDUSTRIALS		PROPERTY	
INDUSTRIALS		TOBACCO	
INDUSTRIALS		TRUSTS	
INDUSTRIALS		MINES	
INDUSTRIALS		CENTRAL RAND	
INDUSTRIALS		EASTERN RAND	
INDUSTRIALS		FAR WEST RAND	
INDUSTRIALS		O.F.S.	
INDUSTRIALS		FINANCE	
INDUSTRIALS		DIAMOND AND PLATINUM	
INDUSTRIALS		CENTRAL AFRICAN	
INDUSTRIALS		AUSTRALIAN	
INDUSTRIALS		TENS	
INDUSTRIALS		NEWSPAPERS, PUBLISHERS	
INDUSTRIALS		SOUTH AFRICANS	
INDUSTRIALS		TEXTILES	
INDUSTRIALS		RUBBERS AND SISALS	
INDUSTRIALS		OILS	
INDUSTRIALS		MISCELLANEOUS	
INDUSTRIALS		NOTES	
INDUSTRIALS		TEA	
INDUSTRIALS		India and Bangladesh	
INDUSTRIALS		Sri Lanka	
INDUSTRIALS		Africa	
INDUSTRIALS		Recent Issues and Fights Page 27	



Monday May 5 1975



## Nuclear pact review opens to-day

BY MALCOLM RUTHERFORD

A FULL-SCALE review of the operation of the Treaty on the Non-Proliferation of Nuclear Weapons (NPT) opens in Geneva to-day. The review conference will run for four weeks and is generally regarded as one of the most important events in the field of arms controls for some years.

Both the U.S. and the Soviet Union are expected to come under heavy criticism from non-nuclear states for failing to move faster towards nuclear disarmament and the ending of nuclear testing for weapons purposes, both of which were called for in the Preamble to the original Treaty.

The two superpowers will also be criticised for failing to pass on sufficient of the benefits of peaceful uses of nuclear explosions (PNEs), which has become a highly controversial issue both politically and scientifically.

Article V of the Treaty pledged that the potential benefits from any peaceful applications of nuclear explosions would be made available to non-nuclear weapons states party to the Treaty on a non-discriminatory basis. Since then the U.S. has generally come to doubt whether PNEs provide any net benefits and some Soviet scientists are coming to the same conclusion. Some non-nuclear states, however, suspect that this is a ploy designed to keep the benefits to the superpowers.

The suspicion indeed that the superpowers are largely intent on preserving the nuclear status quo is likely to run through the conference.

### Objectives

The British objectives at the conference will be threefold:

- 1 To strengthen the confidence of the parties to the Treaty and ensure there are no withdrawals.
- 2 To convince those who have signed but not ratified to go ahead with ratification.
- 3 To persuade those who have neither signed nor ratified to come in.

Mr. David Ennals, Minister of State at the Foreign Office, is likely to propose a thorough inquiry into the pros and cons of peaceful nuclear explosions when he addresses the conference tomorrow.

## Rail and power men to step up pressure

BY JOHN ELLIOTT

TWO KEY public sector groups of workers will this week step up their efforts to exceed the social contract's wage guidelines at the same time as the future of the contract is about to be reassessed.

Today railway union leaders will argue at an arbitration hearing that the railway workers should receive pay rises of considerably more than the 21.2 per cent offered by British Rail. Following this, leaders of the Electrical Power Engineers' Association will consider to-morrow whether to call a strike ballot of their members over a 20 per cent pay offer.

Both these attempts to go beyond the levels envisaged by the wage guidelines come almost at the end of the public sector wage round, where 30 per cent has become almost a norm in recent months. fuelling expectations in the private sector, where groups such as seamen and chemical workers are claiming 30 per cent or more.

Now, however, the TUC is about to celebrate the first anniversary of the guidelines by re-assessing the contract and considering the strategy to put before the annual Trades Union Congress in September before next winter's wage bargaining round begins.

Arrangements for offsetting price increases with wage rises will also probably be reviewed, but there are no signs that TUC leaders are envisaging any fundamental change in their social contract wage guideline policy.

Barring some unexpected economic crisis, or a change in Government policy, most TUC leaders are at present determined to persuade their individual union conferences this summer to continue to back the contract so that the September

Congress can endorse this line.

The union leaders will however face stiff problems in the wake of the Budget. This was illustrated yesterday by Mr. Lawrence Daly of the miners, a staunch supporter of the social contract, who warned in Glasgow that unless the Government changed its economic policies on items such as phasing out food and housing subsidies, deep divisions could be expected at the Congress and at the Labour Party's annual Conference in October.

Reports over the weekend, however, that problems such as these, coupled with the high level of wage increases were causing Mr. Len Murray, TUC general secretary, to "despair" over the future of the contract and to consider "backing off" were strenuously denied yesterday.

Speaking on BBC Radio, Mr. Murray said he was "not in despair" over the contract, which was still a "crucially important thing".

Although no plans have yet been fixed, the re-assessment by the unions of the contract is expected to start when the TUC economic committee holds its monthly meeting next week. The TUC leaders will probably meet the Chancellor of the Exchequer shortly after that meeting and, during the coming weeks, consider the strategy to put before the annual Trades Union Congress in September before next winter's wage bargaining round begins.

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Continued from Page 1

## NEDC move on funds

Following a series of private meetings between the employers and union chiefs in recent months, the two sides of industry have tabled a joint paper for Wednesday's meeting.

The paper complains that there has not been a consistent pattern in NEDC's approach to subjects discussed at its monthly meetings. It calls for a year's work programme under which NEDC would examine the national economic planning activities involved in the work of bodies such as the Manpower Services Commission and the proposed National Enterprise Board, as well as other bodies.

This view is reflected in the joint CBI-TUC document which also goes along with an increasing TUC disengagement over the secrecy surrounding the Budget. The CBI and TUC feel that the Treasury should produce quarterly forecasts on items such as national expenditure and imports and criticise the fact that the Chancellor and the Treasury are not able at present to discuss major economic issues in the weeks and months before the Budget.

It appears that the strengthen-

## 'Vietcong releases defeated leaders'

By Our Asia Correspondent

GENERAL Duong Van Minh, who surrendered Saigon to the Communists, has been freed and allowed to return to his family. Liberation Radio, the voice of the Viet Cong, said that General Minh was released along with other top leaders of the old regime, including its Vice President and Prime Minister.

The radio also released the names of the 11-member "military management committee" of the revolutionary government which is running South Vietnam. Its head is Colonel General Tran Van Tra, and other members include two generals, colonel and seven

colonels. The North Vietnamese Army newspaper Quan Doi Nhanh claimed yesterday that life in Saigon was returning to normal.

All over the South China Sea and Pacific Ocean, the massive refugee evacuation was still going on, and the U.S. over the weekend revised its estimates of the numbers of Vietnamese refugees it might have to take. It now expects up to 120,000 people, all but a few thousand of them Vietnamese. Some boats are heading for the Philippines, and others for Guam where there is already a sizeable tent city of 30,000 refugees.

The U.S. Navy at Subic Bay in the Philippines said about 27,000 refugees were there yesterday aboard 11 U.S. Navy and charter ships. More than 8,000 refugees landed there yesterday from the first arrivals of the U.S. rescue armada. About 6,000 will be flown to Guam to day.

In Guam, U.S. officials said they expected 30,000 refugees during the next week. About 16,000 have already been flown from Guam to the U.S.

But if the transition to Communist rule in South Vietnam was orderly, that was not the case in Cambodia, according to the U.S. magazine Newsweek. Quoting U.S. sources who had monitored Khmer Rouge radio traffic, the magazine said that Cambodian Army officers of the rank of second Lieutenant and the rank of captain had been murdered along with their wives.

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## Britain takes Japanese car dumping case to EEC

BY TERRY DODSWORTH, MOTOR INDUSTRY CORRESPONDENT

THE BRITISH MOTOR industry is taking its anti-dumping case against Japanese car imports to the EEC.

Evidence will be presented at an exploratory meeting in Brussels this week to see if the industry's Directorate wants to proceed with a European case against the Japanese.

If the Commission rejects the idea, the British manufacturers will fight to have it decided by the EEC.

These moves follow a clear toughening of attitudes in Government quarters towards the so-called hidden tariffs operated by the Japanese.

In negotiations in Tokyo, Department of Trade officials warned the Japanese last week that Britain may stop sending out inspectors to Japan to make sure their cars meet U.K. standards.

British manufacturers have said for some time that their failure to break into Japan (the U.K. sold only about 1,000 cars

## BSC job-cutting plans under attack

BY HAROLD BOLTER

THE BRITISH Steel Corporation's determination to cut costs through a reduction of 20,000 in its labour force will come under severe attack at two key meetings to-day.

It now looks extremely unlikely that the proposal will survive the combined opposition of the steel industry unions and Mr. Anthony Wedgwood Benn, the Secretary for Industry for Industry.

The corporation's plan to introduce a series of cost-saving measures, including heavy redundancies, because of soaring costs will be outlined to the TUC Steel Committee this morning by Mr. Bob Scholey, the BSC's chief executive.

Mr. Scholey has already made it clear that he will offer the unions a straight choice between the suspension of the guaranteed working week agreement in the industry, which would enable layoffs to take place, or outright redundancies.

But the union leaders have indicated that they are not prepared to accept either of these measures, having turned down a proposal for the suspension of the guaranteed week only last month.

In this situation, the most that the corporation is likely to get out of the TUC Steel Committee is an agreement that local union representatives can discuss working sharing at plant level.

This tough attitude on the part of the unions will almost certainly receive the support of Mr. Wedgwood Benn, who will meet the committee members this afternoon following their talks with Mr. Scholey.

By then the Minister will have received a reply from Sir Monty. Sir Monty will set out the BSC's answers to these questions to-day, but the matter is likely to be handed to the corporation's Board last week, covering such issues as redundancies, plant closures, and the general relationship between a nationalised industry and the Government.

Finally, and in similar vein, the Board has to state how it feels the Government's own policies for further worker participation can best be realised within the BSC.

Sir Monty will reply to the BSC's answers to these questions to-day, but the matter is likely to be handed to the corporation's Board last week, covering such issues as redundancies, plant closures, and the general relationship between a nationalised industry and the Government.

Nor is there likely to be a quick solution to the corporation's cost problems through manning reductions.

Some customers are now asking how BSC will tackle these problems if it is not allowed to cut its wages if

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